UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-0

(Mark One)

☑ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2024

or

□ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number: 000-30141

LIVEPERSON, INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

530 7th Ave, Floor M1

New York, New York (Address of principal executive offices)

(212) 609-4200

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.001 per share	LPSN	The Nasdaq Stock Market LLC
Rights to Purchase Series A Junior Participating Preferred Stock	None	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ⊠ No □

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes 🗵 No 🗆

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer	Accelerated Filer	\times
Non-accelerated Filer	Smaller Reporting Company	
	Emerging Growth Company	

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes 🗆 No 🗵

On November 1, 2024, 90,849,244 shares of the registrant's common stock were outstanding.

13-3861628 (IRS Employer Identification No.)

10018

(Zip Code)

LIVEPERSON, INC. FORM 10-Q FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2024

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FORWARD-LOOKING STATEMENTS

Statements in this Quarterly Report on Form 10-Q about LivePerson, Inc. ("LivePerson", the "Company," "we," "our" or "us") that are not historical facts are forward-looking statements. These forward-looking statements are based on our current expectations, assumptions, estimates and projections about LivePerson and our industry. Our expectations, assumptions, estimates and projections are expressed in good faith, and we believe there is a reasonable basis for them, but we cannot assure you that our expectations, assumptions, estimates and projections will be realized. Examples of forward-looking statements include, but are not limited to, statements regarding future business, future results of operations or financial condition (including statements regarding expectations for retention rates, customer attrition and revenue and other statements based on examinations of historical operating trends) and management strategies. Many of these statements are found in the "Business" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections of this Quarterly Report on Form 10-Q. When used in this Quarterly Report on Form 10-Q, the words "anticipates," "believes," "estimates," "expects," "intends," "plans," "projects" and variations of such words or similar expressions are intended to identify forward-looking statements. However, not all forward-looking statements contain these words. Forward-looking statements are subject to risks and uncertainties that could cause actual future events or results to differ materially from those expressed or implied in the forward-looking statements. Important factors that could cause our actual results to differ materially from the forward-looking statements we make in this Quarterly Report on Form 10-Q include those set forth in our Annual Report on Form 10-K filed with the Securities and Exchange Commission (the "SEC") on March 4, 2024 (as amended on April 29, 2024) in the section entitled Part I, Item 1A., "Risk Factors" and in this Quarterly Report on Form 10-Q in the section entitled Part II, Item 1A., "Risk Factors." It is routine for our internal projections and expectations to change as the year or each quarter in the year progresses, and therefore it should be clearly understood that the internal projections and beliefs upon which we base our expectations may change prior to the end of each quarter or the year. Although these expectations may change, we are under no obligation to inform you if they do. Our policy is generally to provide our expectations only once per quarter, and not to update that information until the next quarter. We do not undertake any obligation to revise forward-looking statements to reflect future events or circumstances. All forward-looking statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995.

Part I — FINANCIAL INFORMATION

Item 1. Financial Statements

LIVEPERSON, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

	Sej	ptember 30, 2024	1	December 31, 2023
		(In tho	usanc	ls)
ASSETS				
Current assets:				
Cash and cash equivalents	\$	142,104	\$	210,782
Restricted cash		—		2,143
Accounts receivable, net of allowance for credit losses of \$9,532 and \$9,290 as of September 30, 2024 and December 31, 2023, respectively		49,947		81,802
Prepaid expenses and other current assets (Note 1)		21,208		26,981
Total current assets		213,259		321,708
Operating lease right-of-use assets (Note 9)		98		4,135
Property and equipment, net (Note 6)		105,120		119,325
Contract acquisition costs, net (Note 2)		35,819		37,354
Intangible assets, net (Note 5)		49,900		61,625
Goodwill (Note 5)		282,331		285,631
Deferred tax assets		4,550		4,527
Other assets		949		1,208
Total assets	\$	692,026	\$	835,513
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Accounts payable	\$	17,680	\$	13,555
Accrued expenses and other current liabilities (Note 7)		75,102		97,024
Deferred revenue (Note 2)		75,606		81,858
Convertible senior notes (Note 8)				72,393
Operating lease liabilities (Note 9)		141		2,719
Total current liabilities		168,529		267,549
Convertible senior notes, net of current portion (Note 8)		470,304		511,565
Operating lease liabilities, net of current portion (Note 9)				2,173
Deferred tax liabilities		3,389		2,930
Other liabilities		3,898		3,158
Total liabilities		646,120		787,375
Commitments and contingencies (Note 11)				
Stockholders' equity:				
Preferred stock, \$0.001 par value - 5,000,000 shares authorized, none issued		_		_
Common stock, \$0.001 par value - 200,000,000 shares authorized, 93,076,963 and 90,603,519 shares issued, 90,310,890 and 87,837,446 shares outstanding as of September 30, 2024 and December 31, 2023, respectively.		93		91
Treasury stock - 2,766,073 shares as of September 30, 2024 and December 31, 2023		(3)		(3)
Additional paid-in capital		932,602		913,522
Accumulated deficit		(879,133)		(856,988)
Accumulated other comprehensive loss		(7,653)		(8,484)
Total stockholders' equity		45,906		48,138
Total liabilities and stockholders' equity	\$	692,026	\$	835,513

See accompanying notes to condensed consolidated financial statements.

LIVEPERSON, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

	Three Months Ended September 30,				Nine Mon Septem			
		2024	2023		2024		2023	
		(In tl	housands, except sha	re a	and per share amounts)			
Revenue	\$	74,244	\$ 101,332	\$	239,268	\$	306,515	
Costs, expenses and other:								
Cost of revenue		24,547	29,021		75,222		103,005	
Sales and marketing		22,845	32,118		79,448		93,312	
General and administrative		17,697	30,448		63,897		70,065	
Product development		22,922	35,575		77,885		94,933	
Impairment of goodwill		—	11,895		3,627		11,895	
Impairment of intangibles and other assets			2,959		10,568		2,959	
Restructuring costs		1,448	2,097		7,876		15,999	
Loss (gain) on divestiture		—	_		558		(17,591)	
Amortization of purchased intangible assets		823	894		2,388		2,644	
Total costs, expenses and other		90,282	145,007		321,469		377,221	
Loss from operations		(16,038)	(43,675)		(82,201)		(70,706)	
Other (expense) income, net:								
Interest (expense) income, net		(4,147)	1,068		(3,652)		3,005	
Gain on debt extinguishment			—		73,083		7,200	
Other (expense) income, net		(7,615)	(10,164)		(7,246)		2,191	
Total other (expense) income, net		(11,762)	(9,096)		62,185		12,396	
Loss before provision for income taxes		(27,800)	(52,771)		(20,016)		(58,310)	
Provision for income taxes		509	541		2,129		1,600	
Net loss	\$	(28,309)	\$ (53,312)	\$	(22,145)	\$	(59,910)	
				-		-	i	
Net loss per share of common stock:								
Basic	\$	(0.32)	\$ (0.68)	\$	(0.25)	\$	(0.78)	
Diluted	\$	(0.32)	\$ (0.68)	\$	(0.25)	\$	(0.78)	
Weighted-average shares used to compute net loss per share:	-							
Basic		89,515,111	78,005,210		88,773,677		76,902,316	
Diluted	_	89,515,111	78,005,210	_	88,773,677	_	76,902,316	

See accompanying notes to condensed consolidated financial statements.

LIVEPERSON, INC. CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS (UNAUDITED)

	Three Months Ended September 30,				Ν	ine Months End	led September 30,	
	2024			2023		2024		2023
				(In tho	usand	s)		
Net loss	\$	(28,309)	\$	(53,312)	\$	(22,145)	\$	(59,910)
Foreign currency translation adjustment		2,535		(2,158)		831		(906)
Comprehensive loss	\$	(25,774)	\$	(55,470)	\$	(21,314)	\$	(60,816)

See accompanying notes to condensed consolidated financial statements.

LIVEPERSON, INC.

CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (UNAUDITED)

	Commo	n Stock	Treasury	Stock	Additional Paid-in	Accumulated	Accumulated Other	Total Stockholders'
	Shares	Amount	Shares	Amount	Capital	Deficit	Comprehensive Loss	Equity
				(In thousand	ds, except sha	re data)		
Balance as of December 31, 2023	90,603,519	\$ 91	(2,766,073)	\$ (3)	\$ 913,522	\$ (856,988)	\$ (8,484)	\$ 48,138
Common stock issued upon vesting of restricted stock units	432,701	_	_	_	1	_	_	1
Stock-based compensation	—	—	—	—	8,251	—	—	8,251
Common stock issued under Employee Stock Purchase Plan (ESPP)	95,603	—	—	—	122	—	—	122
Net loss	—		—		—	(35,631)	—	(35,631)
Other comprehensive loss	—	—	—		—	—	(1,698)	(1,698)
Balance as of March 31, 2024	91,131,823	\$ 91	(2,766,073)	\$ (3)	\$ 921,896	\$ (892,619)	\$ (10,182)	\$ 19,183
Common stock issued upon vesting of restricted stock units	536,424	1	—	—	1	—	—	2
Stock-based compensation		_			5,762	—	—	5,762
Common stock issued under ESPP	84,273	_	—	_	55	—	—	55
Activity related to divestiture (Note 19)	—	—		—	(185)	—	—	(185)
Net income	—	_	—	_	—	41,795	—	41,795
Other comprehensive loss							(6)	(6)
Balance as of June 30, 2024	91,752,520	\$ 92	(2,766,073)	\$ (3)	\$ 927,529	\$ (850,824)	\$ (10,188)	\$ 66,606
Common stock issued upon exercise of stock options	13		_	_	_		_	_
Common stock issued upon vesting of restricted stock units	1,249,035	1	—	_	(1)	—	—	—
Stock-based compensation	—	—	—	—	4,981	—	—	4,981
Common stock issued under ESPP	75,395	_	_	_	93	—	—	93
Net loss	—	—	—	_	—	(28,309)	—	(28,309)
Other comprehensive income							2,535	2,535
Balance as of September 30, 2024	93,076,963	\$ 93	(2,766,073)	\$ (3)	\$ 932,602	\$ (879,133)	\$ (7,653)	\$ 45,906

See accompanying notes to condensed consolidated financial statements.

LIVEPERSON, INC.

CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY - CONTINUED (UNAUDITED)

	Commor	1 Stoc	k	Treasury	Stock	Additional Paid-in	Accumulated Deficit	Accumulated Other Comprehensive	Total Stockholders'
	Shares	Am	ount	Shares	Amount	Capital	Denen	Loss	Equity
					(In thousar	nds, except sha	re data)		
Balance as of December 31, 2022	78,350,984	\$	78	(2,766,073)	\$ (3)	\$ 771,052	\$ (692,362)	\$ (10,677)	\$ 68,088
Common stock issued upon exercise of stock options	18,687		_		—	130	_	_	130
Common stock issued upon vesting of restricted stock units	413,252		1	—	_	—	—	—	1
Stock-based compensation	—		—	_		9,560	—	—	9,560
Common stock issued under ESPP	87,794		—			724	—	—	724
Issuance of common stock in connection with acquisitions	_		_	_	_	380	_	_	380
Activity related to divestiture (Note 19)			—	_		66,775	(64,100)	57	2,732
Net loss	—		—	—	_		(17,420)	—	(17,420)
Other comprehensive income			_					809	809
Balance as of March 31, 2023	78,870,717	\$	79	(2,766,073)	\$ (3)	\$ 848,621	\$ (773,882)	\$ (9,811)	\$ 65,004
Common stock issued upon exercise of stock options	11,154		_			8		_	8
Common stock issued upon vesting of restricted stock units	295,564		_	—	—	—	—	—	—
Stock-based compensation			—	_		8,380	—	_	8,380
Common stock issued under ESPP	97,832		—	—	—	397	—	—	397
Issuance of common stock in connection with acquisitions	1,036,823		1	—	—	5,147	—	—	5,148
Net income	—		—	_	_	_	10,822	—	10,822
Other comprehensive income								386	386
Balance as of June 30, 2023	80,312,090	\$	80	(2,766,073)	\$ (3)	\$ 862,553	\$ (763,060)	\$ (9,425)	\$ 90,145
Common stock issued upon exercise of stock options	17,727		_			15		_	15
Common stock issued upon vesting of restricted stock units	588,159		1	—	_	1	—	—	2
Issuance of common stock in connection with acquisitions (Note 9)	190,042		—	—	—	1,192	—	—	1,192
Stock-based compensation			—		_	8,849	_	_	8,849
Common stock issued under ESPP	82,747		—			348	—	_	348
Net loss			—		_	_	(53,312)	—	(53,312)
Other comprehensive loss								(2,158)	(2,158)
Balance as of September 30, 2023	81,190,765	\$	81	(2,766,073)	\$ (3)	\$ 872,958	\$ (816,372)	\$ (11,583)	\$ 45,081

See accompanying notes to condensed consolidated financial statements.

LIVEPERSON, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

	Ν	Nine Months Ended Sep	otember 30,
		2024	2023
		(In thousands))
OPERATING ACTIVITIES:	¢	(22,145) \$	(50.010)
Net loss	\$	(22,145) \$	(59,910)
Adjustments to reconcile net loss to net cash used in operating activities:		10.022	4 490
Stock-based compensation expense		18,833	4,480
Depreciation		23,165	24,852
Reduction of operating lease right-of-use assets		4,130	
Amortization of purchased intangible assets and finance leases		11,585	16,369
Amortization of debt issuance costs and accretion of debt discount		3,079	3,384
Impairment of goodwill		3,627	11,895
Impairment of intangibles and other assets		10,568	2,959
Change in fair value of warrants		7,790	_
Change in fair value of contingent consideration		—	5,442
Gain on debt extinguishment		(73,083)	(7,200)
Allowance for credit losses		9,642	2,653
Loss (Gain) on divestiture		558	(17,591)
Deferred income taxes		408	741
Equity loss in joint venture		—	2,264
Changes in operating assets and liabilities, net of acquisitions:			
Accounts receivable		22,213	(16,390)
Prepaid expenses and other current assets		5,933	(18,028)
Contract acquisition costs		1,535	6,189
Other assets		268	1,390
Accounts payable		4,367	(13,420)
Accrued expenses and other current liabilities		(34,354)	21,225
Deferred revenue		(6,112)	12,691
Operating lease liabilities		(4,779)	(500)
Other liabilities		757	(7,797)
Net cash used in operating activities		(12,015)	(24,302)
INVESTING ACTIVITIES:			())
Purchases of property and equipment, including capitalized software		(21,504)	(22,437)
Purchases of intangible assets		(2,001)	(3,245)
Proceeds from divestiture		(2,001)	13,819
Net cash used in investing activities		(23,505)	(11,863)
FINANCING ACTIVITIES:		(25,505)	(11,005)
Principal payments for financing leases		(381)	(2,468)
Proceeds from issuance of common stock in connection with the exercise of options and ESPP		270	1,622
Proceeds from issuance of senior notes		50,000	1,022
Payment of debt issuance costs		(7,359)	(140.702)
Payments on repurchase of 2024 convertible senior notes		(72,491)	(149,702)
Payments on repurchase of 2026 convertible senior notes		(4,901)	
Net cash used in financing activities		(34,862)	(150,548)

LIVEPERSON, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

	1	Nine Months End	led Sep	tember 30,
		2024		2023
		(In tho	usands))
Effect of foreign exchange rate changes on cash and cash equivalents		(439)		(1,164)
Net decrease in cash, cash equivalents, and restricted cash		(70,821)		(187,877)
Cash, cash equivalents, and restricted cash - beginning of year		212,925		392,198
Plus: cash classified within current assets held for sale - beginning of year				10,011
Cash, cash equivalents, and restricted cash - end of period	\$	142,104	\$	214,332
Reconciliation of cash, cash equivalents, and restricted cash to condensed consolidated balance sheets				
Cash and cash equivalents	\$	142,104	\$	212,189
Restricted cash				2,143
Total cash, cash equivalents, and restricted cash - end of period	\$	142,104	\$	214,332
Supplemental disclosure of other cash flow information:				
Cash paid for income taxes, net	\$	1,674	\$	998
Cash paid for interest		292		909
Supplemental disclosure of non-cash investing and financing activities:				
Purchase of property and equipment and intangible assets recorded in accounts payable	\$	171	\$	548
Right-of-use assets obtained in exchange for operating lease liabilities		111		4,817

See accompanying notes to condensed consolidated financial statements.

Note 1. Description of Business and Basis of Presentation

LivePerson, Inc. ("LivePerson", the "Company", "we", "our" or "us") is the enterprise leader in digital customer conversations. Over the past two decades, consumers have made digital conversations their primary mode of communication with others. Since 1998, we have enabled meaningful connections between consumers and our customers through our platform and currently power more than one billion conversational interactions each month. These digital and artificial intelligence ("AI")-powered conversations decrease costs and increase revenue for our brands, resulting in more convenient, personalized and content-rich journeys across the entire consumer lifecycle, and across consumer channels. Our customers' existing investments in Generative AI and Large Language Models ("LLMs") can be used by LivePerson to leverage prior conversations in a safe and secure environment.

The Conversational Cloud, LivePerson's enterprise-class digital customer conversation platform, is trusted by the world's top brands to accelerate their contact center transformation, orchestrate conversations across all channels, departments and systems, increase agent productivity, and deliver more personalized, AI-empowered customer experiences. The Conversational Cloud powers conversations across each of a brand's primary digital channels, including mobile apps, mobile and desktop web browsers, short messaging service ("SMS"), social media and third-party consumer messaging platforms. Brands can also use the Conversational Cloud to connect conversations across voice and digital channels to give customers additional options and ensure their interactions with brands are seamlessly integrated no matter where they choose to reach out. Most recently, the Conversational Cloud has been enhanced to provide a secure platform with appropriate guardrails where Generative AI and LLMs can be deployed and continually optimized in ways that help consumers and drive results for brands without sacrificing trust.

LivePerson's digital customer conversation platform enables what the Company calls "the tango" of humans, LivePerson bots, third-party bots and LLMs, in which humans oversee and are assisted by AI and can seamlessly step into conversations as needed. Agents become highly efficient, leveraging the AI engine (including generative AI capabilities) to surface relevant content, define next-best actions and take over repetitive transactional work so that the agent can focus on relationship building. By seamlessly integrating customer engagement channels, LivePerson's proprietary AI, and third-party bots and AI, the Conversational Cloud offers brands a comprehensive approach to scaling automations across all customer conversations.

Basis of Presentation

The condensed consolidated financial statements, and the financial data and other information disclosed in the notes to the condensed consolidated financial statements as of September 30, 2024 and for the three and nine months ended September 30, 2024 are unaudited. In the opinion of management, the unaudited condensed consolidated financial statements have been prepared on the same basis as the annual financial statements and reflect all adjustments, which include only normal recurring adjustments necessary for a fair presentation of the Company's condensed consolidated financial position, results of operations, comprehensive loss, and cash flows for the interim periods presented. The results of operations for any interim period are not necessarily indicative of the results of operations for any other future interim period or for a full fiscal year. The condensed consolidated balance sheet as of December 31, 2023 has been derived from audited consolidated financial statements at that date.

Certain information and note disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States ("GAAP") have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission (the "SEC"). These unaudited interim condensed consolidated financial statements should be read in conjunction with the Company's audited consolidated financial statements and notes thereto for the year ended December 31, 2023 included in the Company's Annual Report on Form 10-K filed with the SEC on March 4, 2024 (as amended on April 29, 2024).

Principles of Consolidation

The unaudited condensed consolidated financial statements reflect the operations of LivePerson and its wholly-owned subsidiaries. All intercompany balances and transactions have been eliminated in consolidation. Certain prior period amounts have been reclassified to conform to current period presentation. These reclassifications had no effect on previously reported net loss or equity.

Use of Estimates

The preparation of the condensed consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. These estimates are based on information available as of the date of the condensed consolidated financial statements. On a regular basis, management evaluates these estimates and assumptions.

Items subject to such estimates and assumptions include, but are not limited to:

- stock-based compensation expense;
- allowance for credit losses;
- the period of benefit for deferred contract acquisition costs;
- valuation of goodwill;
- valuation and useful lives of other long-lived assets;
- fair value of assets acquired and liabilities assumed in business combinations;
- income taxes;
- · recognition, measurement, and disclosure of contingent liabilities; and
- estimated fair values of convertible notes and warrants.

As of the date of issuance of the financial statements, the Company is not aware of any material specific events or circumstances that would require it to update its estimates, judgments, or to revise the carrying values of its assets or liabilities. These estimates may change, as new events occur and additional information is obtained, and are recognized in the condensed consolidated financial statements as soon as they become known. Actual results could differ from those estimates and any such differences may be material to the Company's condensed consolidated financial statements.

Significant Accounting Policies

The Company's significant accounting policies are described in the Company's Annual Report on Form 10-K for the year ended December 31, 2023. There have been no significant changes to these policies that have had a material impact on the Company's condensed consolidated financial statements and related notes for the three and nine months ended September 30, 2024.

Prepaid expenses and other current assets

The following table presents the detail of prepaid expenses and other current assets as of the dates presented:

	ember 30, 2024		ember 31, 2023
	(In tho	usands)	
Prepaid software maintenance	\$ 8,604	\$	8,592
VAT receivable	4,505		4,399
Prepaid server maintenance	508		2,634
Prepaid - other	3,211		2,599
Other assets	4,380		8,757
Total prepaid expenses and other current assets	\$ 21,208	\$	26,981

Recently Adopted Accounting Pronouncements

In June 2022, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2022-03, Fair Value Measurement (Topic 820), Fair Value Measurement of Equity Securities Subject to Contractual Sale

Restrictions to clarify that a contractual restriction on the sale of an equity security is not considered part of a unit of account of the equity security, and, therefore, is not considered in measuring fair value. The amendments also clarify that an entity cannot, as a separate unit of account, recognize and measure a contractual sale restriction. The amendments also require the following disclosures for equity securities subject to the contractual sale restrictions: 1.) The fair value of equity securities subject to the contractual sale restrictions reflected on the balance sheet. 2.) The nature and remaining duration of the restriction(s). 3.) The circumstances that could cause a lapse in the restriction(s). This guidance is effective for fiscal years beginning after December 15, 2023, and interim periods within those financial years. The Company adopted this guidance on January 1, 2024, which did not have a material effect on the Company's condensed consolidated financial statements.

Recently Issued Accounting Pronouncements

In March 2024, the FASB issued ASU 2024-01, *Compensation—Stock Compensation* (Topic 718): *Scope Application of Profits Interest and Similar Awards*, which provides illustrative guidance to help entities determine whether profits interest and similar awards should be accounted for as share-based payment arrangements within the scope of FASB Accounting Standards Codification ("ASC") 718, *Compensation—Stock Compensation*. Specifically, the amendments in ASU 2024-01 add an illustrative example that includes four fact patterns to demonstrate how an entity should apply the scope guidance in paragraph 718-10-15-3 to determine whether a profits interest award should be accounted for in accordance with Topic 718. The guidance in ASU 2024-01 applies to all entities that issue profits interest awards as compensation to employees or non-employees in exchange for goods or services. The amendments in this update are effective for annual periods beginning after December 15, 2024, and interim periods within those annual periods. Early adoption is permitted for both interim and annual financial statements that have not yet been issued or made available for issuance. ASU 2024-01 should be applied either retrospectively or prospectively. The Company does not expect this standard to have a material impact on its condensed consolidated financial statements and related disclosures.

In November 2023, the FASB issued ASU 2023-07, *Segment Reporting* (Topic 280): *Improvements to Reportable Segment Disclosures*, which expands annual and interim disclosure requirements for reportable segments, primarily through enhanced disclosures about significant segment expenses. The updated standard is effective for annual periods beginning after December 15, 2023. As of September 30, 2024, the Company has one operating and reportable segment and does not expect this standard to have a material impact on its condensed consolidated financial statements and related disclosures.

In December 2023, the FASB issued ASU 2023-09, *Income Taxes* (Topic 740): *Improvements to Income Tax Disclosures*, which modifies the rules on income tax disclosures to require entities to disclose (1) specific categories in the rate reconciliation, (2) the income or loss from continuing operations before income tax expense or benefit (separated between domestic and foreign) and (3) income tax expense or benefit from continuing operations (separated by federal, state and foreign). ASU 2023-09 also requires entities to disclose their income tax payments to international, federal, state and local jurisdictions, among other changes. The guidance is effective for annual periods beginning after December 15, 2024. Early adoption is permitted for annual financial statements that have not yet been issued or made available for issuance. ASU 2023-09 should be applied on a prospective basis, but retrospective application is permitted. The Company does not expect this standard to have a material impact on its condensed consolidated financial statements and related disclosures.

In August 2023, the FASB issued ASU 2023-05, *Business Combinations—Joint Venture Formations* (Subtopic 805-60): *Recognition and Initial Measurement*, which addresses the accounting for contributions made to a joint venture, upon formation, in a joint venture's separate financial statements. The amendments require certain joint ventures to apply a new basis of accounting upon formation by recognizing and initially measuring most of their assets and liabilities at fair value. The objectives of the amendments are to provide decision-useful information to investors and other allocators of capital in a joint venture's financial statements and also to reduce diversity in practice. ASU 2023-05 is effective for both public and private joint venture entities with a formation date on or after January 1, 2025. Early adoption is permitted. Entities may elect to apply the guidance retrospectively to joint ventures with a formation date prior to January 1, 2025. The Company does not expect the adoption of this standard to have a material impact on its condensed consolidated financial statements and related disclosures.

Note 2. Revenue Recognition

The majority of the Company's revenue is generated from hosted service revenues, which is inclusive of its platform pricing model, and related professional services. Revenues are recognized when control of these services is transferred to the Company's customers, in an amount that reflects the consideration the Company expects to be entitled to in exchange for those services. No single customer accounted for 10% or more of total revenue for the three and nine months ended September 30, 2024 and 2023.

The following table presents the Company's revenues disaggregated by revenue source for the periods presented:

	Three Mor	Three Months Ended September 30,					ded September 30,				
	2024	2024		2024		2024 2023			2024		2023
		(In thou	isands)			(In the	usanc	ls)			
Revenue:											
Hosted services ⁽¹⁾	\$ 6	2,655	\$	85,747	\$	201,466	\$	254,371			
Professional services	1	1,589		15,585		37,802		52,144			
Total revenue	\$ 7	4,244	\$	101,332	\$	239,268	\$	306,515			

(1) On March 20, 2023, the Company completed the sale of Kasamba and therefore ceased recognizing revenue related to Kasamba effective on the transaction close date. Further, this sale eliminated the entire Consumer segment, as a result of which revenue is presented within a single condensed consolidated segment. Hosted services includes \$7.2 million of revenue related to Kasamba for the nine months ended September 30, 2023.

Remaining Performance Obligation

As of September 30, 2024, the aggregate amount of the total transaction price allocated in contracts with original duration of one year or greater to the remaining performance obligations was \$312.9 million. Approximately 91% of the Company's remaining performance obligations is expected to be recognized during the next 24 months, with the balance recognized thereafter. The aggregate balance of unsatisfied performance obligations represents contracted revenue that has not yet been recognized, and does not include contract amounts that are cancellable by the customer, amounts associated with optional renewal periods, and any amounts related to performance obligations, which are billed and recognized as they are delivered. The Company has elected the optional exemption, which allows for the exclusion of the amounts for remaining performance obligations that are part of contracts with an original expected duration of less than one year. Such remaining performance obligations represent unsatisfied or partially unsatisfied performance obligations pursuant to ASC 606, "Revenue from Contracts with Customers."

Revenue by Geographic Location

The Company is domiciled in the United States and has international operations around the globe. The following table presents the Company's revenues attributable to operations by region for the periods presented:

	Tł	Three Months Ended September 30,				Nine Months Ended September			
		2024		2024 2023		2024		2023	
		(In tho	usands)			(In thou	isands)	
Americas ⁽¹⁾	\$	50,925	\$	73,739	\$	169,335	\$	216,960	
EMEA ⁽²⁾		14,321		16,165		43,101		47,280	
APAC ⁽³⁾		8,998		11,428		26,832		42,275	
Total revenue	\$	74,244	\$	101,332	\$	239,268	\$	306,515	

(1) United States, Canada, Latin America and South America ("Americas")

(2) Europe, the Middle East and Africa ("EMEA")

(3) Asia-Pacific ("APAC")

Information about Contract Balances

The deferred revenue balance consists of services, which have been invoiced upfront, and are recognized as revenue only when the revenue recognition criteria are met.

In some arrangements, the Company allows customers to pay for access to the Conversational Cloud over the term of the software license. The Company refers to these as subscription transactions. Amounts recognized as revenue in excess of amounts billed are recorded as unbilled receivables. Unbilled receivables, anticipated to be invoiced in the next twelve months, are included in Accounts receivable, net of allowance for credit losses on the condensed consolidated balance sheets.

The Company recognized revenue of \$5.3 million and \$70.0 million for the three and nine months ended September 30, 2024, respectively, which was included in the corresponding deferred revenue balance at the beginning of the year. The Company recognized revenue of \$13.9 million and \$83.7 million for the three and nine months ended September 30, 2023, respectively, which was included in the corresponding deferred revenue balance at the beginning of the year.

The Company's long-term deferred revenues are included in Other liabilities on the condensed consolidated balance sheets. The opening and closing balances of the Company's accounts receivable, unbilled receivables, contract acquisition costs, net, and deferred revenues are as follows:

	 Accounts Receivable	 Unbilled Receivable	 Contract Acquisition Costs, Net (Non-current)	De	eferred Revenue (Current)	 ferred Revenue Non-current)
			(In thousands)			
Balance as of December 31, 2022	\$ 53,468	\$ 33,069	\$ 43,804	\$	84,494	\$ 174
Increase (decrease), net	6,914	(11,649)	(6,450)		(2,636)	9
Balance as of December 31, 2023	\$ 60,382	\$ 21,420	\$ 37,354	\$	81,858	\$ 183
(Decrease) increase, net	(16,292)	(15,563)	(1,535)		(6,252)	140
Balance as of September 30, 2024	\$ 44,090	\$ 5,857	\$ 35,819	\$	75,606	\$ 323

Amortization expense in connection with contract acquisition cost was \$4.1 million and \$13.8 million for the three and nine months ended September 30, 2024, respectively. Amortization expense in connection with contract acquisition cost was \$5.1 million and \$18.5 million for the three and nine months ended September 30, 2023, respectively.

Accounts Receivable, Net

Accounts receivable are recorded at the invoiced amount and do not bear interest. The allowance for credit losses is the Company's estimate of the amount of expected credit losses in the Company's existing accounts receivable, based on both specific and general reserves. The Company maintains general reserves on a collective basis by considering factors such as historical experience, creditworthiness, the age of the trade receivable balances, and current economic conditions. Account balances are charged off against the allowance after all means of collection have been exhausted and the potential for recovery is considered remote. The Company does not have any off-balance sheet credit exposure related to its customers. The activity in the allowance for credit losses as of the dates presented is as follows:

	September 30, 2024	De	cember 31, 2023
	(In t	nousands)	
Balance, beginning of year	\$ 9,290) \$	9,239
Additions charged to costs and expenses	9,642	2	3,319
Deductions/write-offs	(9,400	0	(3,268)
Balance, end of period	\$ 9,532	2 \$	9,290

Note 3. Net Loss Per Share

Basic loss per share is computed by dividing net loss by the weighted-average number of shares of common stock outstanding during the period. Diluted net loss per share is computed by giving effect to all potentially dilutive common stock equivalents outstanding for the period. For purposes of this calculation, stock options, restricted stock units, warrants, 0.750% Convertible Senior Notes due 2024 ("2024 Notes"), and 0% Convertible Senior Notes due 2026 (the "2026 Notes") are considered to be common stock equivalents but are excluded from the calculation of diluted net loss per share when including them has an anti-dilutive effect. See Note 8 – *Convertible Senior Notes, Net of Current Portion, Capped Call Transactions, and Warrants* for additional information about the 2024 Notes, 2026 Notes and First Lien Convertible Senior Notes due 2029 (the "2029 Notes" and together with the 2024 Notes and the 2026 Notes, the "Notes").

Reconciliation of shares used in calculating basic and diluted net loss per share for the periods presented is as follows:

	Th	-	Ended Septemb 0,	er N	Nine Months Ended Septemb 30,			
		2024	2023		2024		2023	
	(In thousands, except number of shares and per share amounts)							
Net loss	\$	(28,309)	\$ (53,31	2) \$	(22,145)	\$	(59,910)	
Weighted-average number of shares outstanding, basic and diluted		89,515,111	78,005,2	10	88,773,677		76,902,316	
Net loss per share, basic and diluted	\$	(0.32)	\$ (0.6	58) \$	(0.25)	\$	(0.78)	

The securities listed below were excluded from the computation of diluted net loss per share for all periods presented, as their effect would have been anti-dilutive.

	As of Septem	ıber 30,
	2024	2023
Shares subject to outstanding common stock options and employee stock purchase plan	2,788,694	3,256,397
Restricted stock units	10,093,975	4,570,885
Earn-outs	—	8,255,818
Conversion option of the 2024 Notes	406,021	1,878,862
Conversion option of the 2026 Notes	5,978,154	6,879,283
Warrants	9,746,723	
Total	29,013,567	24,841,245

Note 4. Segment Information

The Company accounts for its segment information in accordance with the provisions of ASC 280-10, "Segment Reporting." ASC 280-10 establishes annual and interim reporting standards for operating segments of a company. ASC 280-10 requires disclosures of selected segment-related financial information about products, major customers, and geographic areas based on the Company's internal accounting methods. The chief operating decision maker ("CODM"), who is the Company's Chief Executive Officer, evaluates performance, makes operating decisions, and allocates resources based on the financial information presented on a consolidated basis. Accordingly, management has determined that the Company operates as one operating and reportable segment.

The Company was previously organized into two operating segments for purposes of making operating decisions and assessing performance: the Business segment and the Consumer segment. During the first quarter of 2023, the Consumer segment (consisting solely of the Kasamba business) was divested. As a result, the divestiture of Kasamba eliminated the Company's Consumer segment. See Note 19 - Divestitures for additional information.

Geographic Information

The Company is domiciled in the United States and has international operations around the globe. The following table presents the Company's long-lived assets by geographic region as of September 30, 2024 and December 31, 2023, respectively:

	Sep	tember 30, 2024	De	cember 31, 2023
		(In tho	usands)	
United States	\$	402,873	\$	438,420
Germany		43,037		45,424
Australia		11,749		11,660
Netherlands		5,853		5,863
Other ⁽¹⁾		15,255		12,438
Total long-lived assets	\$	478,767	\$	513,805

(1) Israel, United Kingdom, Japan, France, Italy, Spain, Canada, and Singapore

Note 5. Goodwill and Intangible Assets, Net

Goodwill

Goodwill represents the excess of the aggregate purchase price over the fair value of net identifiable assets acquired in a business combination. Goodwill is not amortized, but is tested for impairment at the reporting unit level using either a qualitative or quantitative assessment on an annual basis, or whenever events or changes in circumstances indicate that the carrying value may not be recoverable. In the valuation of goodwill, management must make assumptions regarding estimated future cash flows to be derived from the Company's business. If these estimates or their related assumptions change in the future, the Company may be required to record impairment for these assets.

The changes in the carrying amount of goodwill as of September 30, 2024 and December 31, 2023 are as follows:

	Co	onsolidated
	(In	thousands)
Balance as of December 31, 2022	\$	296,214
Adjustments to goodwill:		
Goodwill impairment ⁽¹⁾		(11,895)
Foreign exchange adjustment		1,312
Balance as of December 31, 2023	\$	285,631
Adjustments to goodwill:		
Goodwill impairment ⁽¹⁾		(3,627)
Foreign exchange adjustment		327
Balance as of September 30, 2024	\$	282,331

(1) The sum of these amounts represents the accumulated goodwill impairment balance in our operating segment as of September 30, 2024.

As a result of the Company's intention to sell or dispose of its WildHealth reporting unit, during the first quarter of 2024, the Company recorded a non-cash impairment charge of \$3.6 million in the condensed consolidated statements of operations, to recognize a full impairment of goodwill associated with its WildHealth reporting unit. WildHealth was divested in June 2024. Refer to Note 19 - *Divestitures* for additional information.

There were no impairments of goodwill in the Company's Business reporting unit during the three and nine months ended September 30, 2024.

As of September 30, 2023, the Company's reporting units consisted of Business and WildHealth. Based on the Company's 2023 annual goodwill impairment test, the Company recorded a non-cash impairment charge of \$11.9 million in the condensed consolidated statements of operations during the three months ended September 30, 2023, representing a portion of goodwill related to the WildHealth reporting unit. There were no impairments of the Company's Business reporting unit during the three and nine months ended September 30, 2023.

Intangible Assets, Net

Intangible assets are summarized as follows as of the dates presented:

	September 30, 2024								
	 Gross Carrying Amount	Accum Amorti		Net Carrying Amount	Weighted Average Amortization Period				
		(In thou	sands)		(In years)				
Amortizing intangible assets:									
Technology	\$ 94,586	\$	(70,923)	\$ 23,663	5.0				
Customer relationships	32,066		(21,143)	10,923	10.0				
Patents	17,088		(2,394)	14,694	12.6				
Trademarks	1,404		(863)	541	5.0				
Trade names	1,045		(1,045)		2.8				
Other	914		(835)	79	4.1				
Total	\$ 147,103	\$	(97,203)	\$ 49,900					

	December 31, 2023									
	 Gross Carrying Amount		Accumulated Amortization		Net Carrying Amount	Weighted Average Amortization Period				
		((In thousands)			(In years)				
Amortizing intangible assets:										
Technology	\$ 94,549	\$	(60,465)	\$	34,084	5.0				
Customer relationships	32,025		(19,542)		12,483	10.0				
Patents	15,350		(1,916)		13,434	12.9				
Trademarks	1,400		(707)		693	5.0				
Trade names	1,044		(672)		372	2.8				
Other	914		(355)		559	4.1				
Total	\$ 145,282	\$	(83,657)	\$	61,625					



Amortization expense is calculated over the estimated useful life of the asset. Aggregate amortization expense for purchased intangible assets and finance leases, net was \$3.7 million and \$5.5 million for the three months ended September 30, 2024 and 2023, respectively, and \$11.6 million and \$16.4 million for the nine months ended September 30, 2024 and 2023, respectively. Of these amounts, amortization expense included in Cost of revenue in the condensed consolidated statements of operations was \$2.9 million and \$4.6 million for the three months ended September 30, 2024 and 2023, respectively, and \$9.2 million and \$13.7 million for the nine months ended September 30, 2024 and 2023, respectively.

The Company's intangible assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount of the asset or asset group may not be recoverable and the carrying amount of the asset exceeds the estimated expected undiscounted future cash flows that are expected to result from the use of the asset. There were no impairments of intangible assets during the three months ended September 30, 2024. During the first quarter of 2024, the Company recognized a non-cash impairment charge related to WildHealth of \$2.2 million included in Impairment of intangibles and other assets in the condensed consolidated statements of operations. During the three months ended September 30, 2023, the Company recognized a non-cash impairment of intangibles and other assets in the condensed to WildHealth of \$3.0 million included in Impairment of intangibles and other assets in the condensed consolidated statements of operations. WildHealth was divested in June 2024. Refer to Note 19 - *Divestitures* for additional information.

As of September 30, 2024, estimated annual amortization expense for the next five years and thereafter is as follows:

	Am 1	stimated nortization Expense
	(In	thousands)
Remainder of 2024	\$	3,660
2025		14,230
2026		11,544
2027		1,436
2028		1,368
Thereafter		17,662
Total	\$	49,900

Note 6. Property and Equipment, Net

Property and equipment are stated at cost, net of accumulated depreciation and amortization. Depreciation and amortization are calculated using the straight-line method over the estimated useful lives of the related assets. Leasehold improvements are amortized using the straight-line method over the shorter of the lease term or the estimated useful life of the asset. The Company reviews the estimated useful lives of its property and equipment on an ongoing basis. The following table presents the detail of property and equipment, net as of the dates presented:

	September 30, December 31, 2024 2023			Useful life	
		(In the	ousa	nds)	(In years)
Internal-use software development costs	\$	187,901	\$	181,079	5
Computer equipment and software		126,901		123,580	3 to 5
Furniture, equipment and building improvements		234		327	The lesser of 5 or estimated useful life
Finance lease right-of-use assets		138		3,060	2
Property and equipment, at cost		315,174		308,046	
Less: accumulated depreciation		(210,054)		(188,721)	
Property and equipment, net	\$	105,120	\$	119,325	

Depreciation and amortization expense of property and equipment was \$7.3 million and \$7.8 million during the three months ended September 30, 2024 and 2023, respectively, and \$23.2 million and \$24.9 million during the nine months ended September 30, 2024 and 2023, respectively.

Expenditures for routine maintenance and repairs are charged to operating expense as incurred. Major renewals and improvements are capitalized and depreciated over their estimated useful lives.

During the second quarter of 2024, the Company recorded non-cash impairment charges of \$8.3 million related to capitalized software development costs. The impairment charges were included in Impairment of intangibles and other assets in the condensed consolidated statements of operations for the nine months ended September 30, 2024. These impairment charges pertained to internal projects that were discontinued and had no future economic benefit. There were no impairments of property and equipment during the three and nine months ended September 30, 2023.

Total depreciation included in the condensed consolidated statements of operations for the periods presented is as follows:

	Three Months Ended September 30,				N	otember 30,			
	2	2024		2024 2023		2024			2023
		(In tho	usands)			(In tho	usands))	
Cost of revenue	\$	1,701	\$	1,949	\$	5,154	\$	6,382	
Sales and marketing		752		809		2,392		2,276	
General and administrative		35		73		226		373	
Product development		4,738		4,933		15,393		15,821	
Total	\$	7,226	\$	7,764	\$	23,165	\$	24,852	

Note 7. Accrued Expenses and Other Current Liabilities

The following table presents the detail of accrued expenses and other current liabilities as of the dates presented:

	Sep	September 30, 2024		cember 31, 2023		
	(In thousan					
Professional services and consulting and other vendor fees	\$	46,577	\$	67,585		
Payroll and other employee-related costs		10,065		20,767		
Warrants liability		13,056				
Finance lease liability		114		3,037		
Restructuring		2,005		2,076		
Sales commissions		986		734		
Non-income tax		556		556		
Other		1,743		2,269		
Total	\$	75,102	\$	97,024		

Note 8. Convertible Senior Notes, Net of Current Portion, Capped Call Transactions, and Warrants

Convertible Senior Notes due 2024 and Capped Calls

In March 2019, the Company issued \$230.0 million aggregate principal amount of its 0.750% Convertible Senior Notes due 2024 in a private placement. Interest on the 2024 Notes was payable semi-annually in arrears on March 1 and

September 1 of each year. The 2024 Notes matured on March 1, 2024, on which date the Company repaid in full the outstanding \$72.5 million in aggregate principal amount of the 2024 Notes.

On March 21, 2023, the Company entered into individual privately negotiated transactions (the "Note Repurchase Agreements") with certain holders of its 2024 Notes, pursuant to which the Company agreed to pay an aggregate of \$149.7 million in cash for the repurchase of \$157.5 million in aggregate principal amount of the 2024 Notes (the "Note Repurchases"). During the first quarter of 2023, the Company recognized a \$6.1 million gain, net of transaction costs of \$0.5 million on debt extinguishment, which represented the difference between the carrying value and the fair value of the 2024 Notes just prior to the Note Repurchases, which was recorded in Other (expense) income, net in the condensed consolidated statements of operations. The gain on debt extinguishment was subsequently adjusted by an immaterial amount of \$1.1 million with a total gain of \$7.2 million reported as of December 31, 2023.

Upon completion of the Note Repurchases, the aggregate principal amount of the 2024 Notes was reduced by \$157.5 million to \$72.5 million and the carrying amount of the 2024 Notes reduced by \$228.3 million to \$72.0 million. A corresponding portion of the 2024 capped calls were terminated in connection following the Note Repurchases as required by their terms for minimal consideration.

As of September 30, 2024, there was no outstanding principal amount of the 2024 Notes.

Convertible Senior Notes due 2026 and Capped Calls

In December 2020, the Company issued \$517.5 million aggregate principal amount of its 2026 Notes in a private placement, of which \$361.2 million aggregate principal amount was outstanding as of September 30, 2024. The 2026 Notes are senior unsecured obligations of the Company.

The 2026 Notes will mature on December 15, 2026, unless earlier repurchased or redeemed by the Company or converted pursuant to their terms. The total net proceeds from the offering of the 2026 Notes, after deducting debt issuance costs, was \$505.3 million.

Each \$1,000 in principal amount of the 2026 Notes is initially convertible into 13.2933 shares of the Company's common stock par value \$0.001, which is equivalent to an initial conversion price of approximately \$75.23 per share. The conversion rate is subject to adjustment upon the occurrence of certain specified events but will not be adjusted for any accrued and unpaid special interest. In addition, following certain corporate events that occur prior to the maturity date, the Company will increase the conversion rate for a holder who elects to convert its 2026 Notes in connection with such a corporate event. The 2026 Notes are not redeemable prior to the maturity date of the 2026 Notes and no sinking fund is provided for the 2026 Notes. The indenture governing the 2026 Notes contains events of default customary for convertible notes issued in connection with similar transactions. If the Company undergoes a "fundamental change" (as defined in the indenture governing the 2026 Notes), which includes a change of control or the failure of the Company's common stock to be listed or quoted on any of the Nasdaq Global Select Market, The Nasdaq Global Market or the New York Stock Exchange, holders may require the Company to repurchase for cash all or any portion of their 2026 Notes in principal amounts of \$1,000 or a multiple thereof at a fundamental change repurchase price equal to 100% of the principal amount of the 2026 Notes to be repurchased, plus accrued and unpaid special interest to, but excluding, the fundamental change repurchase date.

Holders of the 2026 Notes may convert their 2026 Notes at their option at any time prior to the close of business on the business day immediately preceding August 15, 2026, in multiples of \$1,000 principal amount, only under the following circumstances: (1) during any calendar quarter commencing after the calendar quarter ending on March 31, 2021 (and only during such calendar quarter), if the last reported sale price of the Company's common stock for at least 20 trading days (whether or not consecutive) during a period of 30 consecutive trading days ending on, and including, the last trading day of the immediately preceding calendar quarter is greater than or equal to 130% of the conversion price for the 2026 Notes on each applicable trading day as determined by the Company; (2) during the five business day period after any five consecutive trading day period (the "measurement period") in which the "trading price" (as defined in the indenture governing the 2026 Notes) per \$1,000 principal amount of 2026 Notes for each trading day of the measurement period was less than 98% of the product of the last reported sale price of the Company's common stock and the conversion rate for the 2026 Notes on each such trading day; (3) with respect to any 2026 Notes that the Company calls for redemption, at any time prior to the close of business on the scheduled trading day immediately preceding the redemption date; or (4) upon the occurrence of specified corporate events. On or after August 15, 2026, holders may convert all or any portion of their 2026 Notes at any time prior to the close of business on the second scheduled trading day immediately preceding the maturity date, regardless of the foregoing circumstances. Upon



conversion, the Company will pay or deliver, as the case may be, cash, shares of its common stock or a combination of cash and shares of its common stock, at the Company's election.

During the three and nine months ended September 30, 2024, the conditions allowing holders of the 2026 Notes to convert were not met.

In connection with the offering of the 2026 Notes, the Company entered into privately-negotiated capped call option transactions with certain counterparties (the "2026 capped calls"). The 2026 capped calls each have an initial strike price of approximately \$75.23 per share, subject to certain adjustments, which corresponds to the initial conversion price of the 2026 Notes. The 2026 capped calls have initial cap prices of \$105.58 per share, subject to certain adjustment events. The 2026 capped calls cover, subject to anti-dilution adjustments, approximately 6.88 million shares of common stock. The 2026 capped calls are generally intended to reduce or offset the potential dilution to the common stock upon any conversion of the 2026 Notes with such reduction or offset, as the case may be, subject to a cap based on the cap price. The 2026 capped calls expire on December 15, 2026, subject to earlier exercise. The 2026 capped calls are subject to either adjustment or termination upon the occurrence of specified extraordinary events affecting the Company, including a merger event, a tender offer, and a nationalization, insolvency or delisting involving the Company. In addition, the 2026 capped calls are subject to certain specified additional disruption events that may give rise to a termination of the 2026 capped calls, including changes in law, failure to deliver, and hedging disruptions. The 2026 capped calls are recorded in stockholders' equity and are not accounted for as derivatives. The net cost of \$46.1 million incurred to purchase the 2026 capped calls was recorded as a reduction to additional paid-in capital in the condensed consolidated balance sheets.

Pursuant to a privately negotiated exchange and purchase agreement (the "Exchange and Purchase Agreement"), on June 3, 2024, the Company exchanged \$146.0 million principal amount of the 2026 Notes then held by an investor for \$100.0 million principal amount of new 2029 Notes, and the same investor purchased an additional \$50.0 million principal amount of the 2029 Notes for cash. In connection with the exchange and purchase, the Company also issued the Warrants (as defined below) to the investor, and the investor agreed to purchase up to \$50.0 million of additional 2029 Notes upon the Company's request at any time prior to December 3, 2024 (the "Delayed Draw Notes"). As a result of the exchange and purchase transactions, during the second quarter of 2024, the Company recognized a \$68.1 million gain on debt extinguishment which represented the difference between the carrying value of the 2026 Notes so exchanged and the collective fair value of the 2029 Notes and the Warrants, net of the cash payment received from the investor. The extinguishment gain was recorded in Gain on debt extinguishment in the condensed consolidated statements of operations.

On June 13, 2024, the Company repurchased \$10.3 million principal amount of the 2026 Notes for \$4.9 million in cash. As a result of the transaction, during the second quarter of 2024, the Company recognized a \$5.0 million gain on debt extinguishment, which was recorded in Gain on debt extinguishment in the condensed consolidated statements of operations.

As a result of the adoption of ASU 2020-06 "*Debt - Debt with Conversion and Other Options (Subtopic 815-40) and Derivatives and Hedging -Contracts in Entity's Own Equity (Subtopic 815-40): Accounting for Convertible Instruments and Contracts in an Entity's Own Equity*" ("ASU 2020-06"), the 2026 Notes are accounted for as a single liability. The 2026 Notes were classified as long-term liabilities in the condensed consolidated balance sheets as of September 30, 2024. After the completion of the exchange and repurchase, the aggregate principal amount of the 2026 Notes was reduced by \$156.3 million to \$361.2 million and the carrying amount of the 2026 Notes reduced by \$154.7 million to \$357.8 million. A corresponding portion of the 2026 capped calls were terminated in connection following the transactions as required by their terms for no consideration. The remaining term over which the 2026 Notes' debt issuance costs will be amortized is 2.4 years at an effective interest rate of 0.40% for the three months ended September 30, 2024.

First Lien Convertible Senior Notes due 2029

In June 2024, the Company issued \$150.0 million aggregate principal amount of its 2029 Notes pursuant to the Exchange and Purchase Agreement including \$100.0 million aggregate principal amount issued in exchange for \$146.0 million aggregate principal amount of 2026 Notes and \$50.0 million aggregate principal amount issued for cash. The Company paid third parties \$7.6 million in connection with the transaction, which was capitalized as debt issuance costs. At the time of the exchange, the fair value of the 2029 Notes approximated \$118.1 million, and the Company recognized a debt discount of \$31.9 million.

Unless earlier repurchased or redeemed by the Company or converted pursuant to their terms, the 2029 Notes will mature on the earlier of (a) June 15, 2029 and (b) 91 days before the maturity of the 2026 Notes, if greater than \$60.0 million principal amount of 2026 Notes remains outstanding on such date. The amount payable by the Company if the 2029 Notes

mature pursuant to clause (b) will be equal to 100% of the aggregate principal amount of the 2029 Notes, plus accrued and unpaid interest, plus the remaining future interest payments that would have been payable through June 15, 2029, discounted at a rate equal to the comparable treasury rate plus 50 basis points (the "Make-Whole Amount").

From June 3, 2024, until the earlier of the date of issuance of the Delayed Draw Notes and December 15, 2026, interest on the 2029 Notes will accrue at a rate of 10.83% (consisting of 4.17% cash and 6.66% paid in kind ("PIK")) per annum. From the date of issuance of the Delayed Draw Notes and prior to December 15, 2026, interest on the 2029 Notes will increase and accrue at a rate of 11.375% (consisting of 4.375% cash and 7.00% PIK) per annum. On and after December 15, 2026, interest on the 2029 Notes will further increase and accrue at a rate of 13% (consisting of 5% cash and 8% PIK) per annum.

The Company may, at its option, redeem the 2029 Notes, in whole or in part, prior to June 15, 2025 at a price equal to the Make-Whole Amount. On or after June 15, 2025, and prior to June 15, 2026, the Company may, at its option, redeem the 2029 Notes, in whole or in part for an amount of cash equal to the sum of (i) 106.50% of the aggregate principal amount of the 2029 Notes (including all increases to the principal amount as the result of previous payments of PIK interest) plus (ii) 106.50% of all accrued and unpaid PIK interest plus (iii) all accrued and unpaid cash interest. On or after June 15, 2026, and prior to December 15, 2026, the Company may, at its option, redeem the 2029 Notes, in whole or in part for an amount of cash equal to the sum of (i) 103.25% of the aggregate principal amount of the 2029 Notes (including all increases to the principal amount of previous payments of PIK interest) plus (ii) 103.25% of all accrued and unpaid PIK interest plus (iii) all accrued and unpaid cash interest. From December 15, 2026 until maturity, the Company may, at its option, redeem the 2029 Notes, in whole or in part for an amount of the 2029 Notes (including all increases to the principal amount as the result of the 2029 Notes (including all increases to the principal amount as the result of the 2029 Notes (including all increases to the principal amount as the result of the 2029 Notes, in whole or in part for an amount of cash equal to the sum of (i) 113% of the aggregate principal amount of the 2029 Notes (including all increases to the principal amount as the result of an accrued and unpaid PIK interest plus (iii) all accrued and unpaid to the sum of (i) 113% of all accrued and unpaid PIK interest plus (iii) all accrued and unpaid cash interest. In addition, the Make-Whole Amount will be payable in the event of an acceleration of the 2029 Notes or repurchase triggered by certain asset sales. No sinking fund is provided for the 2029 Notes.

The 2029 Notes are guaranteed on a senior basis by certain of the Company's direct and indirect domestic and foreign subsidiaries and secured by first priority security interests in substantially all of the assets of the Company and such subsidiary guarantors, subject to customary exceptions. The indenture governing the 2029 Notes contains affirmative and negative covenants and events of default customary for senior secured notes issued in connection with similar transactions. The negative covenants include limitations on asset sales, the incurrence of debt, preferred stock and liens, fundamental changes, investments, dividends and other payment restrictions affecting subsidiaries, restricted payments and transactions with affiliates. Among other things, these covenants generally prohibit the payment of cash dividends on the Company's common stock. The indenture governing the 2029 Notes permits the Company and its subsidiaries to incur, subject to certain requirements, up to \$150.0 million of debt that is junior in lien priority and subordinated in right of payment to the 2029 Notes. The indenture governing the 2029 Notes also includes a financial covenant that requires the Company at all times to maintain a minimum cash balance of \$60.0 million (excluding proceeds of the 2029 Notes). Upon request of the investor, the indenture governing the 2029 Notes requires the Company to enter into a registration rights agreement with respect to the 2029 Notes containing customary terms including demand, shelf and piggyback registration rights. The Company was in compliance with its financial covenants as of September 30, 2024.

If the Company undergoes a "fundamental change" (as defined in the indenture governing the 2029 Notes), which includes a change of control or the failure of the Company's common stock to be listed or quoted on any of the Nasdaq Global Select Market, The Nasdaq Global Market or the New York Stock Exchange, holders may require the Company to repurchase all or any portion of their 2029 Notes at a repurchase price equal to 100% of the aggregate principal amount of the 2029 Notes to be repurchased, plus accrued and unpaid interest, plus an amount equal to 66% of the remaining future interest payments (including PIK interest) that would have been payable through June 15, 2029, discounted at a rate equal to the comparable treasury rate plus 50 basis points.

Holders of the 2029 Notes may convert their 2029 Notes at their option at any time prior to the close of business on the business day immediately preceding February 15, 2029 only under the following circumstances: (1) during any calendar quarter commencing after the calendar quarter ending on September 30, 2024 (and only during such calendar quarter), if the last reported sale price of the Company's common stock for at least 20 trading days (whether or not consecutive) during a period of 30 consecutive trading days ending on, and including, the last trading day of the immediately preceding calendar quarter is greater than or equal to 130% of the conversion price for the 2029 Notes on each applicable trading day as determined by the Company; (2) during the five business day period after any five consecutive trading day period (the "measurement period") in which the "trading price" (as defined in the indenture governing the 2029 Notes) per \$1,000 principal amount of 2029 Notes for each trading day of the measurement period was less than 98% of the product of the last reported sale price of the Company's

common stock and the product of (x) the quotient of (i) the "conversion amount" (as defined in the Indenture) in respect of \$1,000 principal amount of the 2029 Notes on such trading day divided by (ii) 1,000 times (y) the conversion rate for the 2029 Notes on each such trading day; (3) with respect to any 2029 Notes that the Company calls for redemption, at any time prior to the close of business on the scheduled trading day immediately preceding the redemption date; (4) upon the occurrence of specified corporate events; or (5) during the period from August 17, 2026 through September 14, 2026, if the aggregate principal amount of 2026 Notes exceeds \$60.0 million on August 16, 2026. On or after February 15, 2029, holders may convert all or any portion of their 2029 Notes at any time prior to the close of business on June 13, 2029, regardless of the foregoing circumstances. The 2029 Notes include certain embedded features requiring bifurcation, which did not have material values as of September 30, 2024 due to management's estimates of the likelihood of triggering events, but that may have value in the future should those estimates change, with any change in fair value recorded in the Company's condensed consolidated statements of operations.

The 2029 Notes (including all accrued and unpaid interest) are convertible at the option of the holders at certain times into cash based on a daily conversion value calculated on a proportionate basis for each trading day in a 50 trading day observation period, initially corresponding to 13.2933 shares of the Company's common stock per \$1,000 principal amount of 2029 Notes. The Company is not required to deliver its common stock upon conversion under any circumstances. The conversion rate for the 2029 Notes is subject to adjustment if certain events occur and contains customary anti-dilution protections. During the three months ended September 30, 2024, the conditions allowing holders of the 2029 Notes to convert were not met.

As a result of the adoption of ASU 2020-06, the 2029 Notes are accounted for as a single liability, and the carrying amount of the 2029 Notes is \$112.2 million as of September 30, 2024, consisting of principal of \$150.0 million, net of unamortized issuance costs of \$7.2 million and debt discount of \$30.5 million. The 2029 Notes were classified as long-term liabilities in the condensed consolidated balance sheets as of September 30, 2024. The remaining term over which the 2029 Notes' debt issuance costs will be amortized is 4.8 years at an effective interest rate of 19.18% as of September 30, 2024.

Unamortized debt issuance costs incurred in connection with securing the Company's financing arrangements are presented in the condensed consolidated balance sheets as a direct deduction from the carrying amount of the outstanding borrowings, consistent with debt discounts. All deferred financing costs are amortized to interest expense. The net carrying amount of the Notes as of the dates presented is as follows:

	September 30, 2024						December 31, 2023							
	2	2026 Notes 2029 Notes			Total		2024 Notes		2026 Notes		Total			
				(In thousands)					((In thousands)				
Principal	\$	361,204	\$	150,000	\$	511,204	\$	72,492	\$	517,500	\$	589,992		
Unamortized debt discount		_		(30,543)		(30,543)		—				_		
Unamortized issuance costs		(3,115)		(7,242)		(10,357)		(99)		(5,935)		(6,034)		
Total net carrying value	\$	358,089	\$	112,215	\$	470,304	\$	72,393	\$	511,565	\$	583,958		
Less: short-term debt, net		—				—		72,393				72,393		
Long-term debt, net	\$	358,089	\$	112,215	\$	470,304	\$	_	\$	511,565	\$	511,565		

The following table sets forth the interest expense recognized related to the Notes:

	Т	hree Months End	led Septe	Nine Months Ended September 30,						
		2024		2023		2024		2023		
		(In thousands) (In thous								
Contractual interest expense	\$	5,341	\$	136	\$	7,022	\$	705		
Accretion of debt discount		1,034		_		1,335		_		
Amortization of debt issuance costs		603		657		1,744		3,384		
Total interest expense	\$	6,978	\$	793	\$	10,101	\$	4,089		

Interest expense of \$7.0 million and \$10.1 million is reflected as a component of interest (expense) income, net in the condensed consolidated statements of operations for the three and nine months ended September 30, 2024, respectively. Interest expense was \$0.8 million and \$4.1 million for the three and nine months ended September 30, 2023, respectively.

Warrants

On June 3, 2024, pursuant to the Exchange and Purchase Agreement, the Company issued to the investor 10-year warrants with a strike price of \$0.75 per share, exercisable for 9,746,723 shares of the Company's common stock (the "Share-Settled Warrants") and 10-year warrants with a strike price of \$0.75 per share, exercisable with respect to a notional amount of 2,344,775 shares of the Company's common stock for cash payments equal to the excess of "fair market value" (as defined therein) per share over the strike price, fully diluted subject to certain adjustments (the "Cash-Settled Warrants," and collectively with the Share-Settled Warrants, the "Warrants.").

The Cash-Settled Warrants will permit the Company, subject to certain conditions (including to the extent that the Company, following payment, would have "available cash" (as defined therein) of less than \$100.0 million), to defer payment of the settlement amount at an annualized interest rate of 6.0%, compounded monthly. Warrants outstanding at the 10-year expiration will be exercised automatically (and in the case of the Share-Settled Warrants, will be exercised on a cashless basis) if, immediately prior to the expiration, the Fair Market Value per share is greater than the strike price.

The Warrants contain customary anti-dilution protections and a beneficial ownership limitation on the investor's ownership of the Company's common stock, on a post-exercise basis (aggregating all securities convertible into or exercisable for the Company's common stock), of 4.99%, subject to increase upon 61 days' notice by the investor, but not to exceed 9.99%.

The Warrants were classified as current liabilities in the Company's condensed consolidated balance sheet and recorded at fair value of \$5.3 million at the issuance date with any subsequent changes in fair value to be recorded in the Company's condensed consolidated statements of operations. As of September 30, 2024, the Warrants had a fair value of \$13.1 million. A loss of \$7.8 million for the change in fair value was recorded in Other (expense) income, net, in the Company's condensed consolidated statements of operations for the three months ended September 30, 2024.

Note 9. Leases

The Company has non-cancelable operating and finance leases for its corporate offices and other service agreements. Its leases have remaining lease terms of approximately 1 year or less, some of which include options to extend. The Company uses the non-cancelable lease term when recognizing the right-of-use ("ROU") assets and lease liabilities, unless it is reasonably certain that a renewal or termination option will be exercised.

The Company continues to actively assess its global lease portfolio. However, any additional de-recognition of ROU assets and incurrence of various one-time expenses in connection with early termination of additional leases are not expected to be material to its financial condition or results of operations.

Supplemental cash flow information related to leases for the periods presented is as follows:

		Three Months Ended September 30,			nths Ended nber 30,
	 2024		2023	2024	2023
	(In tho	usands	s)	(In tho	usands)
Cash paid for amounts included in the measurement of lease liabilities:					
Operating cash flows for operating leases	\$ 273	\$	818 \$	1,694	\$ 2,655
Operating cash flows for finance leases	2		6	23	43
Financing cash flows for finance leases	28		542	381	2,468

The components of lease costs for the periods presented are as follows:

	Three Months Ended September 30,					nths Ended nber 30,	
	 2024 2023			2024		2023	
	(In tho	usands))		(In the	ousands	5)
Finance lease cost							
Amortization of right-of-use assets	\$ 22	\$	929	\$	377	\$	2,759
Interest	2		6		23		43
Operating lease cost	2,325		2,937		7,792		8,564
Total lease cost	\$ 2,349	\$	3,872	\$	8,192	\$	11,366

	September 30, 2024	September 30, 2023
Weighted Average Remaining Lease Term:		
Operating leases	0.4 years	2.3 years
Finance leases	1.0 year	1.7 years
Weighted Average Discount Rate:		
Operating leases	7 %	7 %
Finance leases	7 %	4 %

Supplemental balance sheet information related to leases as of the dates presented is as follows:

	Financial Statement Classification	September 30, 2024			mber 31, 2023
			(In tho	usands)	
Assets					
Operating right-of-use assets	Operating lease right-of-use assets	\$	98	\$	4,135
Finance right-of-use assets	Property and equipment, net		138		3,060
Liabilities					
Current liabilities:					
Operating lease liabilities	Operating lease liabilities	\$	141	\$	2,719
Finance lease liabilities	Accrued expenses and other current liabilities		114		3,037
Non-current liabilities:					
Operating lease liabilities	Operating lease liabilities, net of current portion				2,173
Finance lease liabilities	Other liabilities				85

Future minimum lease payments under non-cancellable operating and finance leases are immaterial.

Note 10. Fair Value Measurements

The Company measures its cash equivalents at fair value based on an expected exit price as defined by the authoritative guidance on fair value measurements, which represents the amount that would be received on the sale of an asset or paid to transfer a liability, as the case may be, in an orderly transaction between market participants. As such, fair value may be based on assumptions that market participants would use in pricing an asset or liability. The authoritative guidance on fair value measurements establishes a consistent framework for measuring fair value on either a recurring or nonrecurring basis whereby inputs, used in valuation techniques, are assigned a hierarchical level. The following are the hierarchical levels of inputs to measure fair value:

- Level 1: Observable inputs that reflect quoted prices (unadjusted) for identical assets or liabilities in active markets.
- Level 2: Inputs reflect: quoted prices for identical assets or liabilities in markets that are not active; quoted prices for similar assets or liabilities in active markets; inputs other than quoted prices that are observable for the assets or liabilities; or inputs that are derived principally from or corroborated by observable market data by correlation or other means.
- Level 3: Unobservable inputs reflecting the Company's assumptions incorporated in valuation techniques used to determine fair value. These assumptions are required to be consistent with market participant assumptions that are reasonably available.

Financial Assets and Liabilities

The carrying amount of cash, accounts receivable, and accounts payable approximate their fair value due to their short-term nature. The Company's assets and liabilities that are measured at fair value on a recurring basis, by level, within the fair value hierarchy as of the dates presented, are summarized as follows:

	September 30, 2024										
	Level 1		Level 2		Level 3			Total			
			(In t	housands)							
Assets											
Cash equivalents - money market funds	\$	114,474	\$	_	\$		\$	114,474			
Total assets	\$	114,474	\$	—	\$	—	\$	114,474			
Liabilities											
Warrants liability	\$		\$	_	\$	13,056	\$	13,056			
Total liabilities	\$	_	\$	_	\$	13,056	\$	13,056			

	December 31, 2023									
	Level 1	Level 2	Level 3	Total						
		(In thousands)								
Assets										
Cash equivalents - money market funds	\$ 174,701	\$ —	\$ —	\$ 174,701						
Total assets	\$ 174,701	\$ —	\$	\$ 174,701						

In determining fair value, the Company utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible as well as considers counterparty credit risk in its assessment of fair value. Observable or market inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Company's assumptions based on the best information available.

The Company's money market funds are measured at fair value on a recurring basis based on quoted market prices in active markets and are classified as Level 1 within the fair value hierarchy. The Company's Warrants and contingent earn-out liability were measured at fair value on a recurring basis and was classified as Level 3 within the fair value hierarchy. For 2023, the fair value was based on the negotiated contracts with the selling shareholders. Significant changes in unobservable inputs could result in significantly lower or higher fair value measurements.

On a nonrecurring basis, the Company uses fair value measures when analyzing asset impairment. Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If it is determined such indicators are present and the review indicates that the assets will not be fully recoverable, based on undiscounted estimated cash flows over the remaining amortization periods, their carrying values are reduced to estimated fair value. The Company uses an income approach and inputs that constitute Level 3.

	Level of Hierarchy	 Fair Value	Pr	incipal Balance	Uı	namortized Debt Discount (In thousands)	ι	Unamortized Debt Issuance Costs	Net	t Carrying Value
September 30, 2024						(
2026 Notes	2	\$ 160,736	\$	361,204	\$	_	\$	(3,115)	\$	358,089
2029 Notes	3	133,410		150,000		(30,543)		(7,242)		112,215
December 31, 2023										
2024 Notes	2	\$ 71,396	\$	72,492	\$	_	\$	(99)	\$	72,393
2026 Notes	2	364,487		517,500				(5,935)		511,565

The estimated fair value of outstanding balances of the Notes as of the dates presented are as follows:

Management determined the fair value of 2026 Notes and 2024 Notes by using Level 2 inputs based on observable market prices and antithetic variable technique done by an independent valuation specialist. Management determined the fair value of the 2029 Notes by using Level 3 inputs, including the yield of 16% and the credit spread of 11.98%.

Warrants

The Company recorded the fair value of the Warrants upon issuance using the Black-Scholes valuation model and is required to revalue these Warrants at each reporting date with any changes in fair value recorded on the Company's condensed statement of operations. The valuation of the Warrants was classified as Level 3 within the fair value hierarchy and is influenced by the fair value of the underlying, or notional amount of, common stock of the Company. A summary of the Black-Scholes pricing model assumptions used to record the fair value of the Warrants as of September 30, 2024 is as follows:

Stock price	\$ 1.28
Risk free rate	3.79 %
Expected life (in years)	9.68
Expected volatility	73 %

Any significant changes in the inputs may result in significantly higher or lower fair value measurements. Refer to Note 8 – *Convertible Senior Notes, Net of Current Portion, Capped Call Transactions, and Warrants* for additional information.

The changes in fair value of the Level 3 Warrants and earn-out liabilities as of the dates presented are as follows:

	Septem 20			nber 31, 023
		(in tho	usands)	
Balance, beginning of year	\$	—	\$	72,221
Change in fair value of contingent consideration		—		4,629
Change in fair value of liability awards		—		(27,857)
Payments				(48,993)
Issuance of warrants		5,266		
Change in fair value of warrants		7,790		
Balance, end of period	\$	13,056	\$	

Certain former stakeholders of the Company's acquisitions were eligible to receive additional cash or share considerations based on the attainment of certain operating metrics in the periods subsequent to the acquisitions. These earn-out arrangements were accounted for as either contingent considerations arrangements or compensation arrangements. Contingent considerations were fair valued using significant inputs that are not observable in the market.

The earn-outs determined to be compensatory were remeasured each reporting period based on whether the performance targets were probable of being achieved and recognized over the related service periods. During the year ended December 31, 2023, the Company settled the VoiceBase, Tenfold, e-Bot7 and WildHealth, Inc. earn-outs for approximately \$19.9 million, \$9.3 million, \$7.7 million, and \$12.0 million, respectively.

Changes to the fair value of the earnouts were recognized as a component of stock-based compensation expense and Other (expense) income, net in the condensed consolidated statements of operations. Payments in cash were recognized as a component of compensation expense and payments in stock were recognized as a component of equity in the condensed consolidated statements of operations. There were no outstanding earnout liabilities as of September 30, 2024 based on settlements that were completed as of December 31, 2023.

Note 11. Commitments and Contingencies

Employee Benefit Plans

The Company has a 401(k) defined contribution plan covering all eligible employees. The Company's 401(k) policy is a Safe Harbor Plan, whereby the Company matches 100% of the first 3% of eligible compensation and 50% of the next 2% of eligible compensation. Furthermore, the match is immediately vested. Salaries and related expenses include \$0.5 million and \$0.8 million of employer matching contributions for the three months ended September 30, 2024 and 2023, respectively, and \$2.3 million and \$3.1 million for the nine months ended September 30, 2024 and 2023, respectively.

Letters of Credit

As of September 30, 2024, the Company had letters of credit totaling \$0.5 million outstanding as a security deposit for the due performance by the Company of the terms and conditions of a supply contract.

Contractual obligations

The Company's purchase obligations consist of agreements to purchase goods and services entered into in the ordinary course of business. These purchase obligation agreements are primarily related to contracts with vendors in connection with Information Technology ("IT") infrastructure and cloud computing-related services with remaining terms of two years or less. The Company's contractual obligations as of September 30, 2024, did not materially change from the amounts disclosed in the Company's 2023 Annual Report on Form 10-K.

Indemnifications

The Company enters into service and license agreements in its ordinary course of business. Pursuant to some of these agreements, the Company agrees to indemnify certain customers from and against certain types of claims and losses suffered or incurred by them as a result of using the Company's products.

The Company also has agreements whereby its executive officers and directors are indemnified for certain events or occurrences while the officer or director is, or was, serving at the Company's request in such capacity. The maximum potential amount of future payments the Company could be required to make under these indemnification agreements is unlimited; however, the Company has a directors and officers insurance policy that reduces its exposure and enables the Company to recover a portion of any future amounts paid subject to customary deductibles. As a result of its insurance policy coverage, the Company believes the estimated fair value of these indemnification agreements is minimal. The Company has no liabilities recorded for these agreements as of the three and nine months ended September 30, 2024 and 2023.



Note 12. Stockholders' Equity

Stock-Based Compensation

The Company's stock-based compensation generally includes stock options, restricted stock units ("RSUs"), performance-vesting restricted stock units ("PRSUs"), and purchases under the Company's 2019 Employee Stock Purchase Plan. Stock-based compensation expense related to RSUs is based on the market value of the underlying stock on the date of grant and the related expense is recognized ratably over the requisite service period. The stock-based compensation expense related to PRSUs is estimated at the grant date based on the expectation that performance goals will be achieved at the stated target level. The amount of compensation cost recognized depends on the relative satisfaction of the performance condition based on performance to date.

Stock Incentive Plan

The Company's 2019 Stock Incentive Plan became effective on April 11, 2019. The 2019 Stock Incentive Plan, as amended and restated, allows the Company's employees and directors to participate in the Company's future performance through grants of stock-based awards of stock options and RSUs at the discretion of the board of directors. The number of shares authorized for issuance under the 2019 Stock Incentive Plan as of September 30, 2024 was 42,367,744 shares in the aggregate. Stock options granted under the 2019 Stock Incentive Plan have ten-year terms. As of September 30, 2024, 736,626 shares of common stock remained available for issuance (taking into account all stock option exercises and other equity award settlements through September 30, 2024).

Employee Stock Purchase Plan

As of September 30, 2024, there were 2,000,000 shares authorized and reserved for issuance under the Company's ESPP, and as of September 30, 2024, 788,785 shares of common stock remained available for issuance under the ESPP (taking into account all share purchases through September 30, 2024).

Inducement Plan

There are 13,079,009 shares of common stock authorized and reserved for issuance under the Company's 2018 Inducement Plan, inclusive of 6,920,000 shares, in the aggregate, authorized for issuance during the first and second quarters of 2024. As of September 30, 2024, 75,129 shares of common stock remained available for issuance under the Inducement Plan (taking into account all option exercises and other equity award settlements through September 30, 2024).

CEO Inducement Award

As part of an equity compensation package negotiated to induce John Sabino, the Company's Chief Executive Officer, to accept employment with the Company, pursuant to the terms of the employment agreement entered into between Mr. Sabino and the Company, the Company granted Mr. Sabino an option to purchase 1,000,000 shares of common stock (the "CEO Inducement Award") that will vest upon the satisfaction of certain performance-based and time-based vesting conditions. On May 17, 2024, the Company's board of directors authorized 1,000,000 shares for issuance under the CEO Inducement Award in compliance with and in reliance on Nasdaq Listing Rule 5635(c)(4). The CEO Inducement Award was a standalone award granted outside of the 2019 Stock Incentive Plan and 2018 Inducement Plan. As of September 30, 2024, no shares of common stock remained available for issuance under the CEO Inducement Award.



Stock Option Activity

The following table is a summary of the Company's stock option activity for the nine months ended September 30, 2024:

	Stock Optio	n Activity			
	Options	Weighted Average Exercise Price	Weighted Average Remaining Contractual Term	Aggregate Intrinsic Value	
	(In thousands)	(Per option)	(In years)	(In thousands)	
Balance outstanding as of December 31, 2023	3,137	\$ 22.68	4.84	\$ 40	
Granted	1,000 (1)	1.02			
Cancelled or expired	(1,348)	22.12			
Balance outstanding as of September 30, 2024	2,789	15.20	6.16		
Options vested and expected to vest	677	6.89	9.04		
Options exercisable as of September 30, 2024	1,600	\$ 22.61	3.94	\$	

⁽¹⁾ Represents the CEO Inducement Award, which does not count against the number of shares reserved for issuance under the Company's 2019 Stock Incentive Plan or the Company's 2018 Inducement Plan.

As of September 30, 2024, there was approximately \$1.7 million of total unrecognized compensation cost related to non-vested share-based compensation arrangements. That cost is expected to be recognized over a weighted average period of approximately 1.5 years.

Restricted Stock Unit and Performance-Vesting Restricted Stock Unit Activity

The following table is a summary of the Company's RSU and PRSU activity for the nine months ended September 30, 2024:

	Number of Shares	Weighted Average Grant Date Fair Value	Aggregate Fair Value	
	(In thousands) (Per share)		(In thousands)	
Balance outstanding as of December 31, 2023	5,064	\$12.53	\$	19,193
Awarded	8,305	1.02		
Vested	(2,218)	10.28		
Forfeited	(1,057)	15.86		
Non-vested and outstanding as of September 30, 2024	10,094	3.20		12,921
Expected to vest	7,257	\$ 3.37	\$	9,289

RSUs granted to employees generally vest over a three to four-year period or upon achievement of certain performance conditions. As of September 30, 2024, total unrecognized compensation cost, adjusted for estimated forfeitures, related to non-vested RSUs and PRSUs was approximately \$22.4 million and the weighted-average remaining vesting period was 1.6 years.

PRSUs granted are generally subject to both a service-based vesting condition and a performance-based vesting condition. PRSUs will vest upon the achievement of specified performance targets and subject to continued service through the applicable vesting dates. The associated compensation cost is recognized over the requisite service period when it is probable that the performance condition will be satisfied. There were no PRSUs granted during the three and nine months ended September 30, 2024. PRSUs granted during the three and nine months ended September 30, 2024.

Total stock-based compensation costs included in the condensed consolidated statements of operations for the periods presented are as follows:

	Three Months Ended September 30,				Nine Months Ended September 30,				
	 2024		2023		2024		2023		
	 (In thousands) (In thousands)					ousands)		
Cost of revenue	\$ 251	\$	76	\$	882	\$	879		
Sales and marketing	2,182		2,726		6,491		7,429		
General and administrative	1,725		5,180		5,841		(6,070)		
Product development	1,217		3,314		5,619		2,242		
Total	\$ 5,375	\$	11,296	\$	18,833	\$	4,480		

Note 13. Restructuring

LivePerson maintains restructuring initiatives to realign the Company's cost structure to better reflect significant product and business model innovation and then-recent changes due to acquisitions and factors outside the control of the Company. In connection with the restructuring initiatives, the Company recognized restructuring costs of \$1.4 million and \$2.1 million during the three months ended September 30, 2024 and 2023, respectively, and \$7.9 million and \$16.0 million during the nine months ended September 30, 2024 and 2023, respectively, which is included in Restructuring costs in the condensed consolidated statements of operations. Such costs primarily include severance and other compensation costs as well as IT infrastructure contract termination costs.

The following table presents the detail of the liability for the Company's restructuring charges, which is included within Accrued expenses and other current liabilities within the condensed consolidated balance sheets as of the dates presented:

	September 30, 2024		cember 31, 2023
	(In thou	isands)	
Balance, beginning of the year	\$ 2,076	\$	803
IT contract termination (reversals) costs	(568)		5,744
Severance and other compensation associated costs	8,444		16,920
Cash payments	(7,947)		(21,391)
Balance, end of period	\$ 2,005	\$	2,076

The Company anticipates that payments associated with the employee severance and other compensation associated costs reflected in the table above will be substantially completed by December 31, 2024.

The following table presents the detail of expenses for the Company's restructuring charges for the periods presented:

	Three Months Ended September 30,			Nine Months Ended September 30,			
	 2024	2023	3	2	024		2023
	 (In tho	usands)			(In tho	usands)	
IT contract termination reversals	\$ 	\$		\$	(568)	\$	
Severance and other associated costs	1,448		2,097		8,444		15,999
Total restructuring costs	\$ 1,448	\$	2,097	\$	7,876	\$	15,999

Note 14. Legal Matters

Stockholder Litigation

In December 2023, a putative stockholder class action entitled Damri v. LivePerson, Inc., No. 1:23-cv-10517, was filed under the federal securities laws against the Company, its former Chief Executive Officer, and its Chief Financial Officer in the United States District Court for the Southern District of New York. The complaint alleges that the Company's Form 10-Q filings and forecasts for the first, second, and third quarters of fiscal year 2022 were false and misleading in violation of Section 10(b) of the Securities Exchange Act of 1934, based on the Company's later disclosures and report on Form 10-K on March 16, 2023. On May 31, 2024, the plaintiff filed an amended complaint. The Company moved to dismiss the amended complaint on August 1, 2024. A parallel litigation on behalf of stockholders who purchased their shares on the Tel Aviv Stock Exchange, entitled Weissbrod v. LivePerson, Inc., is pending in the Tel Aviv District Court in Israel, but has been stayed pending further developments in the Damri case.

In January 2024, a purported derivative action entitled Marti v. LoCascio, No. 1:24-cv-00598, was filed in the United States District Court for the Southern District of New York by a purported stockholder of the Company against the Company's former Chief Executive Officer, its Chief Financial Officer, most of the members of the current board of directors and several former directors. The Marti litigation claims that the Company itself was harmed by the same acts and omissions underlying the Damri federal securities lawsuit, and seeks to recover unspecified losses on behalf of the Company's former Chief Executive Officer, its Chief Financial Officer, most of the members of the current board of the current board of directors and several former directors and several former directors. These three purported derivative actions were filed by purported stockholders of the Company against the Company's former Chief Executive Officer, its Chief Financial Officer, most of the members of the current board of directors and several former directors. These three purported derivative actions, similar to the Marti litigation, claim that the Company itself was harmed by the same acts and omissions underlying the Damri federal securities lawsuit, and seek to recover unspecified losses on behalf of the Company. The three actions are entitled: (i) Steffens v. Block, No. 1:24-cv-04481, filed in the United States District Court for the Southern District of New York; (ii) Ravi v. LoCascio, Index No. 653498/2024, filed in the Supreme Court of the State of New York, New York County, (iii) Morales v. LoCascio, No. 1:24-cv-05297, filed in the United States District Court for the Southern District of New York, and (iv) Perkins v. LoCascio, Index No. 654992/2024, filed in the Supreme Court of the State of New York, New York County. The Marti, Steffens and Morales cases are stayed pending further developments in the Damri case.

In January 2024, a purported stockholder of the Company filed a lawsuit against the Company and its Board of Directors entitled Browne v. Layfield, No. 2024-0079, in the Court of Chancery of the State of Delaware. The complaint asserted a claim for breach of fiduciary duty based upon a Tax Benefits Preservation Plan. In February 2024, the Board approved technical amendments to the Tax Benefits Preservation Plan which were filed by the Company on Form 8-K, and the case was dismissed as moot, subject to attorneys' fees on behalf of the plaintiff. The plaintiff has sought \$850,000 in fees and expenses, which the Company has opposed. On September 5, 2024, the Court awarded the plaintiff \$735,000, which has been paid and is recorded in General and administrative expenses in the condensed consolidated statement of operations for the three and nine months ended September 30, 2024.

In February 2024, Starboard Value LP and several of its related entities and investment funds filed a lawsuit against the Company, its former Chief Executive Officer, and its Chief Financial Officer entitled Starboard Value LP v. LivePerson, Inc., No. 2024-0103, in the Court of Chancery of the State of Delaware. The complaint alleges common law fraud, fraudulent inducement, and negligent misrepresentation in connection with an alleged scheme to induce Starboard to settle its 2022 proxy contest against the Company and, as stated in the complaint, involves previous Starboard allegations of misrepresentations in the Company's public disclosures that the Company previously informed Starboard were found to be unsubstantiated following an independent investigation. The complaint seeks unspecified damages. The defendants have filed an answer denying the substantive allegations of the complaint.

COVID-Related Matters

As has been widely reported, there is heightened scrutiny by the federal government across many programs related to global novel coronavirus disease ("COVID-19") that were introduced during the COVID-19 pandemic. The Company previously provided products and services related to COVID-19 testing and accompanying software. Those products and services have been the subject of inquiry and review by Medicare, the Department of Justice and the U.S. Food and Drug Administration.



The Company has discontinued all products and services related to COVID-19, and has responded to and intends to continue to cooperate with governmental inquiries related to its previous engagement in COVID-19 related product and service offerings.

Other Legal, Administrative, Governmental and Regulatory Matters

From time to time, the Company is or may be subject to or involved in legal, administrative, governmental and/or regulatory proceedings, inquiries and investigations as well as actual or threatened litigation, claims and/or demands (each an "Action" and collectively "Actions"). These have included and may include (without limitation) Actions brought by or against the Company, its affiliates, subsidiaries, directors and/or officers with respect to intellectual property, contracts, financial, commercial, employment, legal, compliance, privacy, data security, regulatory and/or other matters related to the Company's business, as well as Actions brought against the Company's customers for which the Company has a contractual indemnification obligation.

Regardless of the outcome, Actions can have an adverse impact on the Company because of defense and/or settlement costs, diversion of management resources, reputational risks and other factors.

Accruals

The Company accrues for certain contingencies when it is both probable that a liability has been incurred and the amount of the loss can be reasonably estimated and discloses certain contingencies for which no accrual has been made as appropriate and in compliance with ASC 450, "Contingencies". Significant judgment is required in both the determination of probability and the determination as to whether a loss is reasonably estimable. The accruals or estimates, if any, resulting from the foregoing analysis, are reviewed at least quarterly and adjusted to reflect the impact of negotiations, settlements, rulings, advice of legal counsel and other information and events pertaining to a particular matter.

Note 15. Income Taxes

Income taxes are accounted for under the asset and liability method. Under this method, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences are expected to become deductible. Management considers the scheduled reversal of deferred tax liabilities, projected future taxable income and tax planning strategies in making this assessment.

The Company records both the interest accrued on the underpayment of income taxes and penalties, if any, related to unrecognized tax benefits in the provision for income taxes in its condensed consolidated statements of operations. The Company maintains a valuation allowance against its U.S., e-bot7 Germany and Bulgaria deferred tax assets as it considered its cumulative losses in recent years as a significant piece of negative evidence. Since valuation allowances are evaluated by jurisdiction, the Company believes that the deferred tax assets related to LivePerson Australia Pty. Ltd., Engage Pty. Ltd., LivePerson (UK) Ltd., LivePerson Italy, LivePerson Japan, and LivePerson Ltd. (Israel) are more likely than not to be realized as these jurisdictions have positive cumulative pre-tax book income after adjusting for permanent and one-time items. The Company had a valuation allowance on certain deferred tax assets for the year ended December 31, 2023 of \$211.2 million. In 2024, the Company expects an estimated increase in the valuation allowance of \$6.1 million, all of which would be recorded as an expense. During the year ended December 31, 2023, there was an increase in the valuation allowance recorded of \$23.7 million.

The Company recorded a tax provision expense of \$0.5 million and \$2.1 million for the three and nine months ended September 30, 2024, respectively, which consists of a tax provision on operating earnings of non-U.S. subsidiaries, interest accrual on unrecognized tax benefits in Israel, and tax provision for U.S. state jurisdictions.

The Company recorded a tax provision of \$0.5 million and \$1.6 million for the three and nine months ended September 30, 2023, respectively, which was made up of tax provision on operating earnings, a stock compensation tax deficiency related to the stock compensation arrangements of LivePerson, Inc., LivePerson (UK) Ltd., and LivePerson Ltd. (Israel), and an increase in valuation allowance activity on deferred tax assets resulting from a release of deferred tax liabilities as a result of the Kasamba sale during the first quarter of 2023.

The decrease in the tax provision for the three months ended September 30, 2024 as compared to the three months ended September 30, 2023 is due to return-to-provision adjustments from foreign return filings. The increase in the tax provision for the nine months ended September 30, 2024 as compared to the nine months ended September 30, 2023 is due to changes in the forecasted earnings by jurisdiction year over year, the effects of U.S. state taxes as a result of net operating loss utilization limitations, and offsetting activities related to the prior period tax benefit including the change in Israeli tax rate, the return-to-provision adjustments from foreign tax return filings, and the changes in valuation allowance connected to the sale of Kasamba during the prior period and the debt restructuring in 2024.

Note 16. Equity Method Investment

On February 13, 2022, the Company and Pasaca Capital Inc. ("Pasaca") entered into a joint venture agreement (the "JV Agreement") to form Claire Holdings, Inc. ("Claire"), a joint venture to build, create, and administer a marketplace for health and well-being diagnostic testing. Pursuant to the terms of the JV Agreement, the Company agreed to contribute a total of \$19.0 million over a five-year period in exchange for a 19.2% ownership interest in Claire. Pasaca agreed to contribute \$80.0 million to Claire over a five-year period in exchange for an 80.8% ownership interest in Claire. The Company accounts for its 19.2% interest in Claire using the equity method of accounting. The Company recorded its ownership percentage of losses of Claire in other (expense) income, net in the amount of \$0.9 million and \$2.3 million for the three and nine months ended September 30, 2023, respectively. The Company's equity method investment in joint venture was reduced to zero during the prior year, based on the prior year losses, and remained at zero on the condensed consolidated balance sheet as of September 30, 2024. Refer to Note 18 – *Related Parties* for additional information.

Note 17. Variable Interest Entities

The Company prepares its condensed consolidated financial statements in accordance with ASC 810, "Consolidation", which provides for the consolidation of variable interest entities ("VIEs") of which the Company is the primary beneficiary.

In February 2022, the Company acquired WildHealth as well as certain variable interests that WildHealth has in four Professional Corporations ("PCs"). The PCs are owned by a medical practitioner in accordance with certain state laws which restrict the corporate practice of medicine and require medical practitioners to own such entities. WildHealth provides management and other services to the PCs in exchange for a management fee and provides financial support to the PCs through a revolving credit arrangement. WildHealth also has separate agreements with the equity holder of the PCs where it may acquire and assign such equity interests for certain PCs. The agreement entitles WildHealth to control rights sufficient to require the Company to consolidate the balance sheet and results of operations of the PCs as VIEs. The Company determined that the PCs were VIEs as WildHealth was the primary beneficiary of the PCs.

The assets, liabilities, revenues, and operating results of the VIEs after elimination of intercompany transactions were not material during 2024.

In the second quarter of 2024, the Company entered into an agreement for and completed the sale of 100% equity in WildHealth. As a result, as of September 30, 2024, the PCs related to WildHealth are no longer considered VIEs of the Company. Refer to Note 19 - *Divestitures* for additional information.

Note 18. Related Parties

Related parties are defined as entities related to the Company's directors or main shareholders as well as equity method affiliates. During the year ended December 31, 2023, the Company provided services to Claire, an equity method affiliate (refer to Note 16 - Equity Method Investment for additional information on the equity method affiliate) in exchange for fees through certain commercial arrangements. These arrangements facilitated Claire's build out and operations.

In connection with the JV Agreement, the Company entered into commercial agreements with Claire, under which the Company agreed to provide custom software development and managed services in exchange for fees governed by the terms and conditions set forth therein. In accordance with guidance under ASC 606, Claire was considered a customer of the Company. No revenues were recognized for the services provided to Claire included in the Company's condensed consolidated statements of operations for the three and nine months ended September 30, 2024, compared to revenues of zero and \$3.8 million for the three and nine months ended September 30, 2023, respectively.

Note 19. Divestitures

Fiscal 2024 Divestitures

In the first quarter of 2024, the Company announced its intent to sell or dispose of WildHealth and during that quarter, the goodwill and intangible assets associated with the WildHealth reporting unit were fully impaired. See Note 5 - Goodwill and Intangible Assets, Net for additional details. In the second quarter of 2024, the Company entered into an agreement for and completed the sale of 100% equity in WildHealth with a third party. Pursuant to ASC Subtopic 205-20, *Presentation of Financial Statements - Discontinued Operations*, the divestiture did not meet the criteria for presentation as a discontinued operation. WildHealth was part of the Business segment and was a separate reporting unit. The transaction resulted in a loss of \$0.6 million which was recognized and presented separately in Loss (gain) on divestiture on the Company's condensed consolidated statements of operations for the nine months ended September 30, 2024. Subsequent to the closing, the Company does not have ongoing involvement or arrangements with WildHealth.

Fiscal 2023 Divestitures

In the fourth quarter of 2022, the Company entered into a non-binding Letter of Intent to divest Kasamba, Inc. and Kasamba LTD (together "Kasamba"), which represented the Company's Consumer segment. Pursuant to ASC Subtopic 360-10, *Impairment or Disposal of Long-Lived Assets*, the Company applied held for sale accounting treatment to the assets and liabilities of Kasamba. Accordingly, the related net assets were separately presented in current assets and current liabilities as held for sale on the consolidated balance sheets as of December 31, 2022, up until the close of the transaction. The held for sale classification also resulted in ceasing depreciation and amortization on the designated assets.

The Share Purchase Agreement between Ingenio, LLC ("Ingenio") and the Company closed on March 20, 2023. In accordance with the Share Purchase Agreement, the Company sold all of the issued and outstanding shares of Kasamba for \$16.9 million which was received in cash upon closing; and \$2.6 million deferred payment to be received within a year of the close transaction date, which was included in Prepaid expenses and other current assets on the Company's condensed consolidated balance sheets as of March 31, 2023. \$11.8 million was required to be held in various escrow accounts for up to 15 months, and was included in Restricted cash on the Company's consolidated balance sheets; however, \$9.8 million of this escrow amount was released as of December 31, 2023. In June 2024, restricted cash of \$2.0 million was released and is classified as Cash and cash equivalents on the condensed consolidated balance sheets as of September 30, 2024. The transaction resulted in a gain of \$17.6 million, which was recognized and presented separately in Loss (gain) on divestiture on the Company's consolidated statements of operations during the year ended December 31, 2023. During the nine months ended September 30, 2024, the Company recognized \$1.8 million of post-closing adjustments pertaining to the final agreement amount which is recorded in General and administrative expenses in the condensed consolidated statement of operations.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

You should read the following discussion of our financial condition and results of operations in conjunction with the condensed consolidated financial statements and the notes thereto included elsewhere in this report. The following discussion contains forward-looking statements that reflect our plans, estimates and beliefs. Our actual results could differ materially from those discussed in the forward-looking statements. Factors that could cause or contribute to these differences include those discussed below and elsewhere in this report, particularly in "Risk Factors."

Key Metrics and Current Trends

Average Annual Revenue Per Enterprise and Mid-market Customer ("ARPC") and revenue retention are currently the key performance metrics our management uses to assess the health and trajectory of the Company. These metrics should be viewed independently of revenue, deferred revenue and remaining performance obligations. ARPC increased to approximately \$630,000 for the trailing twelve months ended September 30, 2024, as compared to approximately \$595,000 for the trailing twelve months ended September 30, 2023. Revenue retention for our enterprise and mid-market customers on the Conversational Cloud, which represents the trailing twelve month change in total revenue from existing customers after upsells, downsells and attrition, was approximately 79% in the third quarter of 2024, below our target range of 105% to 115% and below the level achieved in the second quarter of 2024 (83%) and the third quarter of 2023 (98%).

While our expectations for retention rates continue to improve as we look forward to next year's renewal cycle, we see heightened risk for the remainder of the current renewal cycle with customers who were likely making their renewal decisions before we installed our new customer success motion. The last set of customers we have identified in this risk category have renewal dates in the fourth quarter this year and first quarter next year. As a result, we currently expect short-term attrition to continue into the first half of 2025 and revenue to decline sequentially as a consequence, with a transition toward positive net new annual recurring revenue expected in the second half of 2025.

Critical Accounting Policies and Estimates

Our condensed consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States ("GAAP"). As such, we are required to make certain estimates, judgments and assumptions that management believes are reasonable based upon the information available. We base these estimates on our historical experience, future expectations and various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for our judgments that may not be readily apparent from other sources.

There have been no significant changes in our critical accounting policies and estimates during the three and nine months ended September 30, 2024, as compared to the critical accounting policies and estimates disclosed in Management's Discussion and Analysis of Financial Condition and Results of Operations included in our Annual Report on Form 10-K for the year ended December 31, 2023, filed with the SEC on March 4, 2024 (as amended on April 29, 2024).

Recently Issued Accounting Standards

See Note 1 – Description of Business and Basis of Presentation under Item 1 of this Quarterly Report on Form 10-Q for additional information about recent accounting guidance not yet adopted and recently adopted accounting pronouncements.

Results of Operations

We enable brands to leverage the Conversational Cloud's sophisticated intelligence engine to connect with consumers through an integrated suite of mobile and online business messaging technologies. The Conversational Cloud enables businesses to have conversations with millions of consumers as personally as they would with one consumer.

Comparison of the Three and Nine Months Ended September 30, 2024 and September 30, 2023

The following tables set forth our results of operations for the periods presented and as a percentage of our revenues for those period-toperiod comparison of financial results is not necessarily indicative of future results.

Revenue

	Three Month	s Ended Septem	ber 30,	Nine Months Ended September 30,			
	 2024	2023	% Change	2024 2023		% Change	
	(Dollars in thou	sands)		(Dollars in thou	isands)		
Revenue	\$ 74,244 \$	101,332	(27)% \$	239,268 \$	306,515	(22)%	

Revenue decreased by 27% to \$74.2 million for the three months ended September 30, 2024, from \$101.3 million for the comparable period in 2023. Hosted services decreased by \$23.1 million, driven primarily by customer cancellations and downsells. Included in hosted services is a decrease of \$1.5 million in revenue that is variable based on interactions and usage. In addition, professional services decreased by \$4.0 million for the three months ended September 30, 2024. The three months ended September 30, 2023 also included \$8.7 million of revenue from our WildHealth business, which was sold in June 2024.

Revenue decreased by 22% to \$239.3 million for the nine months ended September 30, 2024, from \$306.5 million for the comparable period in 2023. Hosted services decreased by \$52.9 million, driven primarily by customer cancellations and downsells. Included in hosted services is a decrease of \$9.7 million in revenue that is variable based on interactions and usage. In addition, professional services decreased by \$14.3 million for the nine months ended September 30, 2024. The nine months ended September 30, 2023 also included \$12.3 million of revenue from our WildHealth business, which was sold in June 2024, and \$7.2 million form our Kasamba business, which was sold in March 2023.

Cost of Revenue

Cost of revenue consists of compensation costs relating to employees who provide customer service to our customers, compensation costs relating to our network support staff, outside labor provider costs, the cost of supporting our server and network infrastructure, and allocated occupancy costs and related overhead.

		Three 1	Month	s Ended September	r 30,	Nine Months Ended September 30,								
		2024		2024		2023	% Change	2024		2024		2024 2023		% Change
		(Dollars i	Dollars in thousands)		(Dollars in thousands)									
Cost of revenue	\$	24,547	\$	29,021	(15)%	\$	75,222	\$	103,005	(27)%				
Percentage of total revenue		33 %	, D	29 %			31 %	, D	34 %					
Headcount (at period end)		184		192	(4)%		184		192	(4)%				

Cost of revenue decreased by 15% to \$24.5 million for the three months ended September 30, 2024, from \$29.0 million for the comparable period in 2023. This decrease in expense is primarily attributable to a decrease in outsourced labor and related costs of \$3.3 million, and a decrease in amortization expenses of \$1.7 million related to purchased intangible assets and finance leases, partially offset by an increase in software and hosting expenses of \$0.7 million.

Cost of revenue decreased by 27% to \$75.2 million for the nine months ended September 30, 2024, from \$103.0 million for the comparable period in 2023. This decrease in expense is primarily attributable to a decrease in outsourced labor and related costs of \$15.5 million, a decrease in salary and employee-related expenses due to attrition from the prior period of

\$6.3 million, a decrease in software and hosting expenses of \$1.2 million, and a decrease in amortization expenses of \$4.5 million related to purchased intangible assets and finance leases.

Sales and Marketing

Sales and marketing expenses consist of compensation and related expenses for sales and marketing personnel, as well as advertising, marketing events, public relations, trade show exhibit expenses and allocated occupancy costs and related overhead.

	Three	Months	Ended Septembe	r 30,	Nine Months Ended September 30,				
	2024		2023	% Change	2024		2023	% Change	
	(Dollars	(Dollars in thousands)			n thousands)				
Sales and marketing	\$ 22,845	\$	32,118	(29)% \$	79,448	\$	93,312	(15)%	
Percentage of total revenue	31 %	ó	32 %		33 %	, D	30 %		
Headcount (at period end)	249		338	(26)%	249		338	(26)%	

Sales and marketing expenses decreased by 29% to \$22.8 million for the three months ended September 30, 2024 from \$32.1 million for the comparable period in 2023. This decrease was primarily attributable to a decrease in salary and employee-related expenses of \$5.0 million, a decrease in business services and outsourced subcontracted labor of \$1.7 million, a decrease in software, hosting and other expenses of \$1.6 million, and a decrease in marketing expense of \$0.9 million.

Sales and marketing expenses decreased by 15% to \$79.4 million for the nine months ended September 30, 2024 from \$93.3 million for the comparable period in 2023. This decrease was primarily attributable to a decrease in salary and employee-related expenses of \$7.5 million, a decrease in marketing expense of \$4.4 million, and a decrease in software, hosting and other expenses of \$2.8 million, partially offset by an increase in business services and outsourced subcontracted labor of \$0.8 million.

General and Administrative

Our general and administrative expenses consist of compensation and related expenses for executive, accounting, legal, human resources and administrative personnel, professional fees and other general corporate expenses.

		Three I	Month	s Ended Septembe	r 30,	Nine Months Ended September 30,																							
		2024		2024		2024		2024		2024		2024		2023	% Change	2024		2024		2024		2024		2024		2024		2023	% Change
		(Dollars in thousands)																											
General and administrative	\$	17,697	\$	30,448	(42)%\$	63,897	\$	70,065	(9)%																				
Percentage of total revenue		24 %)	30 %		27 %	, D	23 %																					
Headcount (at period end)		138		154	(10)%	138		154	(10)%																				

General and administrative expenses decreased by 42% to \$17.7 million for the three months ended September 30, 2024 from \$30.4 million for the comparable period in 2023. This decrease was primarily attributable to a decrease in one-time costs of \$6.2 million related to leadership transition and associated legal expenses, a decrease in stock compensation expense of \$3.5 million, and a decrease in business services and outsourced subcontracted labor of \$2.4 million.

General and administrative expenses decreased by 9% to \$63.9 million for the nine months ended September 30, 2024 from \$70.1 million for the comparable period in 2023. This decrease was primarily attributable to a decrease in one-time costs of \$15.1 million largely related to leadership transition and associated legal expenses and a decrease in business services and outsourced subcontracted labor of \$7.3 million. This was partially offset by an increase of \$11.9 million in compensation expense due to the favorable settlements of acquisition-related earnouts in the nine months ended September 30, 2023, which did not reoccur in the nine months ended September 30, 2024 and \$3.0 million due to lower allocations of IT and facility costs out of general and administrative expenses.



Product Development

Our product development expenses consist of compensation and related expenses for product development personnel as well as allocated occupancy costs and related overhead and outsourced labor and expenses for testing new versions of our software.

		Three I	Month	s Ended September	· 30,		Nine Months Ended September 30,			
	2024			2023	% Change		2024 2023 % Cha			% Change
		(Dollars i	(Dollars in thousands)			(Dollars in thousands)				
Product development	\$	22,922	\$	35,575	(36)%	\$	77,885	\$	94,933	(18)%
Percentage of total revenue		31 %)	35 %			33 %		31 %	
Headcount (at period end)		430		435	(1)%		430		435	(1)%

Product development costs decreased by 36% to \$22.9 million for the three months ended September 30, 2024 from \$35.6 million for the comparable period in 2023. This decrease is primarily due to a decrease in business services and outsourcing subcontracted labor of \$5.8 million, a decrease in salaries and employee-related expenses of \$3.4 million, a decrease in stock compensation expenses of \$2.1 million, and a decrease in software and hosting expenses of \$1.0 million.

Product development costs decreased by 18% to \$77.9 million for the nine months ended September 30, 2024 from \$94.9 million for the comparable period in 2023. This decrease is primarily related to a decrease in business services and outsourcing subcontracted labor of \$10.4 million, a decrease in salaries and employee-related expenses of \$9.1 million, and a decrease in software and hosting expense of \$2.1 million. These decreases were partially offset by an increase of \$3.4 million in compensation expense primarily due to the favorable settlements of acquisition-related earnouts in the nine months ended September 30, 2023, which did not reoccur in the nine months ended September 30, 2024, and an increase in other expenses of \$1.6 million.

We continue to invest in new product development efforts to expand the capability of the Conversational Cloud. Upon completion, the project costs will be depreciated over five years. For the three and nine months ended September 30, 2024, \$4.7 million and \$15.2 million was capitalized for software development costs, respectively, compared to \$4.6 million and \$19.2 million, respectively, for the comparable periods in 2023.

Restructuring Costs

Restructuring costs consist of reprioritizing and reallocating resources to focus on areas believed to show high growth potential.

	Three Months Ended September 30,					Nine Months Ended September 30,				
	 2024 2023			% Change	2	2024		2023	% Change	
	(Dollars i	n thous	ands)			(Dollars i	n thous	ands)		
Restructuring costs	\$ 1,448	\$	2,097	(31)%	\$	7,876	\$	15,999	(51)%	
Percentage of total revenue	2 %)	2 %			3 %)	5 %		

We began a restructuring initiative to realign our cost structure to better reflect significant product and business model innovation and have had changes since then due to acquisitions and various other factors outside our control. We have moved to a product-led growth structure where we flattened the organization to align to more efficient sales and service support ratios.

Restructuring costs decreased by 31% to \$1.4 million during the three months ended September 30, 2024 from \$2.1 million for the comparable period in 2023, driven by a decrease in severance and other related compensation costs.

Restructuring costs decreased by 51% to \$7.9 million during the nine months ended September 30, 2024 from \$16.0 million for the comparable period in 2023. This was driven by a decrease in severance and other related compensation costs of \$7.5 million, and a reversal of IT infrastructure contract termination costs of \$0.6 million during the nine months ended September 30, 2024.

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Impairment of Goodwill

	Three Months Ended September 30,					Nine Months Ended September 30,				
	 2024	024 2023			2024		2023	% Change		
	 (Dollars in thousa	inds)			(Dollars i	n thousa	ands)			
Impairment of goodwill	\$ — \$	11,895	(100)%	\$	3,627	\$	11,895	(70)%		
Percentage of total revenue	<u> %</u>	12 %			2 %)	4 %			

Goodwill impairment was \$3.6 million during the nine months ended September 30, 2024. This non-cash charge was a result of our impairment test in the first quarter of 2024, attributable to the goodwill associated with our WildHealth reporting unit. There were no impairment charges during the three months ended September 30, 2024. The non-cash charge of \$11.9 million during the three and nine months ended September 30, 2023 was a result of our annual goodwill impairment test and was attributable to the WildHealth reporting unit.

Impairment of Intangibles and Other Assets

	Three Mor	ed Septembe	er 30,		Nine Months Ended September 30,				
	2024 2023			% Change	Change 2024 2023			2023	% Change
	 (Dollars in th	ousands)				(Dollars in	thousa	ands)	
Impairment of intangibles and other assets	\$ — \$		2,959	(100)%	\$	10,568	\$	2,959	257 %
Percentage of total revenue	<u> %</u>		3 %			4 %		1 %	

Impairment of intangibles and other assets was \$10.6 million during the nine months ended September 30, 2024, and represents a non-cash charge of \$8.3 million related to the impairment of internal use software projects, and a non-cash charge of \$2.2 million attributable to the intangible assets associated with our WildHealth reporting unit. There were no impairments of intangible assets during the three months ended September 30, 2024. Impairment of intangibles and other assets was \$3.0 million during the three and nine months ended September 30, 2023 and was related to our WildHealth reporting unit.

Total Other (Expense) Income, Net

Total other (expense) income, net consists primarily of gain on debt extinguishment, fair value adjustments for our Warrants and contingent earn-outs, foreign currency gains and losses and income (loss) from our equity method investment. Interest (expense) income, net includes interest expense from our convertible senior notes, partially offset by interest income from cash deposits, and amortization of debt issuance costs and debt discount.

	Three Mon	ths Ended Septe	ember 30,	Nine Months Ended September 30,			
	 2024	2023	% Change	2024	2023	% Change	
	(Dollars in the	ousands)		(Dollars in	n thousands)		
Interest (expense) income, net	\$ (4,147) \$	1,068	(488)%	\$ (3,652)	\$ 3,005	(222)%	
Gain on debt extinguishment			<u> %</u>	73,083	7,200	915 %	
Other (expense) income, net	(7,615)	(10,164)	25 %	(7,246)	2,191	(431)%	
Total other (expense) income, net	\$ (11,762) \$	(9,096)	(29)%	\$ 62,185	\$ 12,396	402 %	

Total other (expense) income, net increased by 29% to \$11.8 million for the three months ended September 30, 2024 from \$9.1 million for the comparable period in 2023. Total other (expense) income, net for the three months ended September 30, 2024 primarily included \$5.3 million interest expense on our convertible debt and a \$7.8 million adjustment to the fair value of our Warrants. These losses were partially offset by interest income. Total other (expense) income, net for the three months ended \$7.2 million change in fair value of the earn-out settlements related to prior acquisitions. The three months ended September 30, 2024 and 2023 also include the impact of currency rate fluctuations.

Total other (expense) income, net increased by 402% to \$62.2 million for the nine months ended September 30, 2024 from \$12.4 million for the comparable period in 2023. The increase is primarily attributable to a gain of \$73.1 million on the extinguishment of the 2026 Notes, partially offset by a \$7.8 million adjustment to the fair value of our Warrants and \$7.0 million interest expense on our convertible debt. During the nine months ended September 30, 2023, Other (expense) income, net, included a gain of \$10.0 million related to a legal settlement, a gain of \$7.2 million resulting from the repurchase of 2024 Notes, offset by \$5.4 million change in fair value of the earn-out settlements related to prior acquisitions. The nine months ended September 30, 2024 and 2023 also include the impact of currency rate fluctuations.

Provision for Income Taxes

	Three M	Ionths E	nded Septembe	r 30,	Nine Months Ended September 30,			
	 2024 2023			% Change	2024 2023			% Change
	(Dollars in	thousand	ds)		(Dollars ir	n thous	sands)	
Provision for income taxes	\$ 509	\$	541	(6)% \$	2,129	\$	1,600	33 %

Provision for income taxes was an expense of \$0.5 million and expense of \$2.1 million for the three and nine months ended September 30, 2024, respectively. Our consolidated effective tax rate during the three months ended September 30, 2024 was impacted by the statutory income tax rates applicable to each of the jurisdictions in which we operate, valuation allowance recorded against losses generated in the U.S., e-bot7 Germany, and Bulgaria, and changes to unrecognized tax benefits in Israel.

The increase in the tax provision in the current period as compared to the prior period is due to changes in the forecasted earnings by jurisdiction year over year, the effects of U.S. state taxes as a result of net operation loss utilization limitations, and offsetting activities related to the prior period tax benefit including the change in Israeli tax rate, the return-to-provision adjustments from foreign tax return filings, and the changes in valuation allowance connected to the sale of Kasamba during the prior period and the debt restructuring in 2024.

Liquidity and Capital Resources

	Nine	e Months Ended Sep	tember 30,		
	2	2024 2023			
		(In thousands)			
Condensed Consolidated Statements of Cash Flows Data:					
Net cash used in operating activities	\$	(12,015) \$	(24,302)		
Net cash used in investing activities		(23,505)	(11,863)		
Net cash used in financing activities	\$	(34,862) \$	(150,548)		

As of September 30, 2024, we had approximately \$142.1 million in cash and cash equivalents, a decrease of approximately \$70.8 million from the cash and cash equivalents and restricted cash balance as of December 31, 2023. The decrease is primarily attributable to the Company's repayment in full at maturity of the outstanding \$72.5 million in aggregate principal amount of the 2024 Notes, repurchase of 2026 Notes for \$4.9 million, partially offset by proceeds of \$50.0 million from issuance of our 2029 Notes, coupled with various other uses of cash for operating and investing purposes.

Net cash used in operating activities was \$12.0 million for the nine months ended September 30, 2024. Our net loss of \$22.1 million includes the effect of non-cash expenses related to depreciation of \$23.2 million, stock-based compensation of \$18.8 million, amortization of purchased intangible assets and finance leases of \$11.6 million, allowance for credit losses of \$9.6 million, change in fair value of Warrants of \$7.8 million, a goodwill impairment of \$3.6 million, and intangible and other assets impairment of \$10.6 million, offset by gain on debt extinguishment of \$73.1 million, in connection with the exchange of our 2026 Notes. This was further driven by a decrease in accrued expenses and other current liabilities of \$34.4 million, and a decrease in deferred revenue of \$6.1 million, partially offset by decreases in accounts receivable of \$22.2 million and prepaid expenses and other current assets of \$5.9 million.

Net cash used in operating activities was \$24.3 million for the nine months ended September 30, 2023. Our net loss of \$59.9 million includes the effect of non-cash expenses related to depreciation of \$24.9 million, amortization of purchased

intangibles and finance leases of \$16.4 million, a goodwill impairment of \$11.9 million and intangible assets impairment of \$3.0 million related to our WildHealth reporting unit, and \$5.4 million change in fair value of contingent consideration, partially offset by a gain on divestiture of \$17.6 million, a gain on repurchase of convertible notes of \$7.2 million and a net expense in stock-based compensation of \$4.5 million, largely attributable to the settlement of earnouts related to prior acquisitions. This was further driven by an increase in prepaid expenses and other current assets of \$18.0 million, an increase in accounts receivable of \$16.4 million, a decrease in accounts payable of \$13.4 million, a decrease in other liabilities of \$7.8 million, and an increase in accrued expenses and other current liabilities of \$21.2 million, partially offset by an increase in deferred revenue of \$12.7 million and an increase in contract acquisition costs of \$6.2 million.

Net cash used in investing activities was \$23.5 million for the nine months ended September 30, 2024, and was primarily driven by purchases of property and equipment and capitalization of internally developed software. Net cash used in investing activities was \$11.9 million for the nine months ended September 30, 2023 was primarily driven by purchases of fixed assets and capitalization of internally developed software, partially offset by the proceeds from the sale of Kasamba.

Net cash used in financing activities was \$34.9 million for the nine months ended September 30, 2024, which was driven primarily by the full repayment of our 2024 Notes of \$72.5 million, repurchase of 2026 Notes for \$4.9 million and payments of debt issuance costs of \$7.4 million in connection with the debt exchange transaction, partially offset by proceeds of \$50.0 million from the issuance of 2029 Notes. Net cash used in financing activities was \$150.5 million for the nine months ended September 30, 2023, which was driven primarily by the repurchase of our 2024 Notes.

We have incurred significant expenses to develop our technology and services, to hire employees in our customer service and sales and marketing departments, and for the amortization of purchased intangible assets, as well as non-cash compensation costs. Historically, we have incurred net losses and negative cash flows for various quarterly and annual periods since our inception, including during numerous quarters and annual periods in the past several years. As of September 30, 2024, we had an accumulated deficit of approximately \$879.1 million.

Our principal sources of liquidity are the net proceeds from the issuance of our convertible senior notes, after deducting purchaser discounts as applicable and debt issuance costs paid by us, and payments received from customers using our products. We anticipate that our current cash and cash equivalents will be sufficient to satisfy our working capital and capital requirements for at least the next 12 months. However, we cannot assure you that we will not require additional funds prior to such time, and we would then seek to sell additional equity or debt securities through public financings, or seek alternative sources of financing. Further, we continue to plan to refinance the remaining balance of our 2026 Notes on or prior to their maturity. We cannot assure you that additional funding will be available on favorable terms, when needed, if at all. If we are unable to obtain any necessary financing, we may be required to further reduce the scope of our planned sales and marketing and product development efforts, which could materially adversely affect our financial condition and operating results. In addition, we may require additional funds in order to fund more rapid expansion, to develop new or enhanced services or products or to invest in or acquire complementary businesses, technologies, services or products.

The indenture governing the 2029 Notes includes a financial covenant that requires the Company to maintain a minimum cash balance of \$60 million at all times. Proceeds of the 2029 Notes may be used only to (i) pay interest, or cash settle, the 2029 Notes, (ii) cash settle the Warrants, (iii) exchange, repurchase, redeem, replace or otherwise refinance 2026 Notes (or refund or replenish cash of the Company or any of its subsidiaries used to do so after May 13, 2024) or (iv) pay or reimburse certain fees, costs and expenses related to the foregoing and the other transactions contemplated by the Exchange and Purchase Agreement as amended or otherwise modified from time to time.

Upon conversion or exercise, the 2029 Notes and Cash-Settled Warrants would be settled for cash. In addition, the 2026 Notes and the 2029 Notes are subject to repurchase at the option of holders if the Company undergoes a "fundamental change", and the 2026 Notes and the 2029 Notes are subject to events of default customary for notes issued in connection with similar transactions, which could result in the acceleration of amounts owed. See Note 8 – *Convertible Senior Notes, Net of Current Portion, Capped Call Transactions, and Warrants* for additional information.

The Company may from time to time, subject to board authorization and any applicable restrictions under contracts to which it may be or become a party, depending upon market conditions and the Company's financing needs, use available funds to refinance or repurchase its outstanding debt or equity securities in privately negotiated or open market transactions, by tender offer or otherwise, in compliance with applicable laws, rules and regulations, at prices and on terms the Company deems appropriate (which, in the case of debt securities, may be below par) and subject to the Company's cash requirements for other purposes and other factors management deems relevant.



We do not engage in off-balance sheet financing arrangements. Item 3. Quantitative and Qualitative Disclosures About Market Risk

Foreign Currency Exchange Risks

We actively monitor the movement of the U.S. dollar against the Israeli new shekel, Pound Sterling, Euro, Australian dollar, and Japanese Yen and have considered the use of financial instruments, including but not limited to derivative financial instruments, which could mitigate such risk. If we determine that our risk of exposure materially exceeds the potential cost of derivative financial instruments, we may in the future enter into these types of arrangements.

Collection Risks

Our accounts receivable are subject, in the normal course of business, to collection risks. We regularly assess these risks and have established policies and business practices to protect against the adverse effects of collection risks. During the nine months ended September 30, 2024, our allowance for credit losses increased by \$0.2 million to \$9.5 million. During the nine months ended September 30, 2023, we decreased our allowance for credit losses by \$0.2 million to \$9.0 million. A large proportion of our receivables are due from larger corporate customers that typically have longer payment cycles. We base our allowance for credit losses on specifically identified credit risks of customers, historical trends and other information that we believe to be reasonable. Receivables are written-off and charged against the applicable recorded allowance when we have exhausted collection efforts without success. We adjust our allowance for credit losses when accounts previously reserved have been collected.

An allowance for credit losses is established for losses expected to be incurred on accounts receivable balances. Judgment is required in the estimation of the allowance and we evaluate the collectability of our accounts receivable and contract assets based on a combination of factors. If we become aware of a customer's inability to meet its financial obligations, a specific allowance is recorded to reduce the net receivable to the amount reasonably believed to be collectible from the customer. For all other customers, we use an aging schedule and recognize allowances for credit losses based on the creditworthiness of the debtor, the age and status of outstanding receivables, the current business environment and our historical collection experience adjusted for current expectations for the customer or industry. Accounts receivable are written off against the allowance for uncollectible accounts when we determine amounts are no longer collectible.

Interest Rate Risk

Our investments consist of cash and cash equivalents. Therefore, changes in market interest rates do not affect in any material respect the value of the investments as recorded by us.

Inflation Risk

We do not believe that inflation has had a material effect on our business, financial conditions or results of operations. If our costs were to become subject to significant inflationary pressures, we may not be able to fully offset such higher costs through price increases. Our inability or failure to do so could harm our business, financial condition and results of operations.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Our management, including the Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our "disclosure controls and procedures," as that term is defined in Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), as of September 30, 2024. Disclosure controls and procedures ensure that the information we are required to disclose in the reports that we file or submit under the Exchange Act is recorded, processed and summarized within the time periods specified in the Securities and Exchange Commission's rules and forms, and ensure that such information is accumulated and communicated to our management, including the Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of September 30, 2024.

Changes in Internal Control Over Financial Reporting

There were no changes in the Company's internal control over financial reporting during the quarter ended September 30, 2024 identified in connection with the evaluation thereof by our management, including the Chief Executive Officer and Chief Financial Officer, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Limitations of the Effectiveness of Internal Control

A control system, no matter how well conceived and operated, can only provide reasonable, not absolute, assurance that the objectives of the internal control system are met. Because of the inherent limitations of any internal control system, no evaluation of controls can provide absolute assurance that all control issues, if any, have been detected.

Part II. Other Information

Item 1. Legal Proceedings

The information called for by this Item is incorporated herein by reference to Note 14 - Legal Matters, in the Notes to the Unaudited Condensed Consolidated Financial Statements.

Item 1A. Risk Factors

Our operations and financial results are subject to various risks and uncertainties, including those described in Part I, Item 1A., "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2023, filed on March 4, 2024 (as amended on April 29, 2024), which could adversely affect our business, financial condition, results of operations, cash flows, and the trading price of our common stock. Other than as set forth below, there have been no material changes to the risk factors described in our most recent Annual Report on Form 10-K.

Risks Related to our Outstanding Convertible Notes and Warrants

Servicing our debt may require a significant amount of cash, and we may not have sufficient cash flow from our business to pay our indebtedness.

In December 2020, we issued \$517.5 million in aggregate principal amount of 0% Convertible Senior Notes due 2026 ("2026 Notes"), which do not bear any regular interest, in a private placement. In June 2024, we privately exchanged \$100.0 million in principal amount of newly issued Convertible Senior Notes due 2029 ("2029 Notes"), which, depending on time- and event-based conditions, bear cash interest at a rate ranging from 4.17% to 5% and paid-in-kind interest at a rate ranging from 6.66% to 8%, for \$145,957,000 aggregate principal amount of outstanding 2026 Notes, and issued \$50.0 million in aggregate principal amount of 2029 Notes in a private placement. The remaining 2026 Notes will need to be refinanced on or prior to their December 15, 2026 maturity. Further, if greater than \$60.0 million principal amount of 2026 Notes remains outstanding 91 days prior to such maturity date, then the 2029 Notes will immediately become due and payable.

Our ability to make scheduled payments of the principal of, to pay interest on or to refinance our outstanding Notes or any additional future indebtedness depends on our future performance, which is subject to economic, financial, competitive and other factors beyond our control. Our business may not generate cash flow from operations in the future sufficient to service our debt and make necessary capital expenditures. If we are unable to generate such cash flow, we may be required to adopt one or more alternatives, such as selling assets, restructuring debt or obtaining additional debt financing or equity capital on terms that may be onerous or highly dilutive. Our ability to refinance our current or any future indebtedness will depend on the capital markets and our financial condition at such time. We may not be able to engage in any of these activities or engage in these activities on desirable terms, which could result in a default on our debt obligations. In addition, any of our future debt agreements may contain restrictive covenants that may prohibit us from adopting any of these alternatives. Our failure to comply with these covenants could result in an event of default which, if not cured or waived, could result in the acceleration of our debt.

The terms of our Convertible Senior Notes due 2029 require us to meet certain operating and financial covenants and place restrictions on our operating and financial flexibility. If we raise additional capital through debt financing, the terms of any new debt could further restrict our ability to operate our business.

The 2029 Notes are guaranteed on a senior basis by certain of our direct and indirect domestic and foreign subsidiaries and secured by first priority security interests in substantially all of the assets of the Company and the subsidiary guarantors, subject to customary exceptions.

The indenture governing the 2029 Notes restricts our ability to, among other things, pursue certain dispositions, mergers or acquisitions, encumber our intellectual property, incur debt, preferred stock or liens, pay dividends or make other payments in respect of our capital stock, or make investments and engage in certain business transactions. The indenture governing the 2029 Notes also includes a financial covenant that requires us at all times to maintain a minimum cash balance of \$60.0 million (excluding proceeds of the 2029 Notes). Our failure to comply with these covenants could result in an event of default which, if not cured or waived, could result in the acceleration of our debt.

If we raise any additional debt financing, the terms of such additional debt could further restrict our operating and financial flexibility.

We may not have the ability to raise the funds necessary to settle conversions of our outstanding convertible debt securities and cash-settled warrants in cash or to repurchase our outstanding convertible debt securities upon a fundamental change, and any future debt may contain limitations on our ability to pay cash upon conversion or repurchase of our outstanding convertible debt securities and cash-settled warrants.

Holders of our outstanding Notes have the right to require us to repurchase all or a portion of their Notes upon the occurrence of a fundamental change before the maturity date at a fundamental change repurchase price equal to 100% of the principal amount of the Notes to be repurchased, plus accrued and unpaid interest (including cash and PIK components thereof in the case of the 2029 Notes), if any, plus, in the case of the 2029 Notes, an amount equal to 66% of the remaining future interest payments (including cash and PIK components thereof) that would have been payable through June 15, 2029, discounted at a rate equal to the comparable treasury rate plus 50 basis points. In addition, upon conversion of the Notes, we are required to make cash payments in respect of the Notes being converted (except, in the case of the 2026 Notes, if we elect to deliver solely shares of our common stock to settle such conversion (other than paying cash in lieu of delivering any fractional share)). Further, upon the exercise of the Cash-Settled Warrants, we are required to make cash payments in respect of the Cash-Settled Warrants being exercised (except to the extent that, following payment, we would have "available cash" (as defined therein) of less than \$100.0 million, in which case we may defer payment of the settlement amount at an annualized interest rate of 6.0%, compounded monthly).

However, we may not have enough available cash or be able to obtain financing at the time we are required to make repurchases of the Notes surrendered therefor, to pay cash with respect to the Notes being converted or to pay cash with respect to the Cash-Settled Warrants being exercised. In addition, our ability to repurchase Notes, to pay cash upon conversions of Notes or to pay cash upon exercises of Cash-Settled Warrants may be limited by law, regulatory authority, or agreements governing our indebtedness. Our failure to repurchase Notes at a time when the repurchase is required by the governing indenture or to pay any cash upon conversions of Notes as required by the governing indenture would constitute a default under the governing indenture. A default under the governing indenture or the fundamental change itself could also lead to a default under the indenture governing the other series of Notes or agreements governing any future indebtedness. If the payment of either or both Series of Notes were to be accelerated after any applicable notice or grace periods, we may not have sufficient funds to repay the Notes, to repurchase the Notes or to pay cash upon conversions of the Notes.

Provisions in the indentures for our outstanding convertible debt securities may deter or prevent a business combination that may be favorable to securityholders.

If a fundamental change occurs prior to the maturity date of the outstanding Notes, the holders of such Notes will have the right, at their option, to require us to repurchase all or a portion of their Notes. In addition, if a make-whole fundamental change occurs prior to the maturity date of a series of Notes, we will in some cases be required to increase the conversion rate for a holder that elects to convert its Notes of such series in connection with such make-whole fundamental change. Furthermore, the indentures governing the outstanding Notes prohibit us from engaging in certain mergers or acquisitions unless, among other things, the surviving entity assumes our obligations under the relevant series of Notes. These and other provisions in the indentures governing the Notes could deter or prevent a third party from acquiring us even when the acquisition may be favorable to securityholders.

The conditional conversion feature of our outstanding convertible debt securities, if triggered, may adversely affect our financial condition and operating results.

In the event the conditional conversion feature of an outstanding series of Notes is triggered, holders of the relevant series of Notes will be entitled to convert their Notes of such series at any time during specified periods at their option. If one or more holders elect to convert their Notes (unless, in the case of the 2026 Notes, we elect to satisfy our conversion obligation by delivering solely shares of our common stock (other than paying cash in lieu of delivering any fractional share)), we would be required to settle a portion or all of our conversion obligation through the payment of cash, which could adversely affect our liquidity. In addition, even if holders of the relevant series of Notes do not elect to convert their Notes of such series, we could be required under applicable accounting rules to reclassify all or a portion of the outstanding principal of the Notes of such series as a current rather than long-term liability, which would result in a material reduction of our net working capital.

The capped call transactions may affect the value of our outstanding convertible debt securities and our common stock.



In connection with the transaction in which we issued the 2026 Notes, we entered into capped call transactions with certain option counterparties. The capped call transactions are expected generally to reduce the potential dilution to our common stock upon any conversion of the 2026 Notes and/or offset any cash payments we are required to make in excess of the principal amount of the converted 2026 Notes, as the case may be, upon any conversion of the 2026 Notes, with such reduction and/or offset subject to a cap.

The option counterparties or their respective affiliates are expected to modify their hedge positions by entering into or unwinding various derivatives with respect to our common stock and/or purchasing or selling our common stock, the 2026 Notes or other of our securities or instruments (if any), in secondary market transactions prior to the maturity of the 2026 Notes (and are likely to do so during any observation period related to a conversion of the 2026 Notes or following any earlier conversion or any repurchase of the 2026 Notes by us on any fundamental change repurchase date or otherwise). This activity could also cause or avoid an increase or a decrease in the market price of our common stock or the 2026 Notes, which could affect a holder's ability to convert the 2026 Notes and, to the extent the activity occurs during any observation period related to a conversion of the 2026 Notes, it could affect the amount and value of the consideration that a holder will receive upon conversion of such 2026 Notes.

The potential effect, if any, of these transactions and activities on the market price of our common stock or the 2026 Notes will depend in part on market conditions and cannot be ascertained at this time. Any of these activities could adversely affect the value of our common stock and the value of the 2026 Notes (and as a result, the amount and value of the consideration that a holder would receive upon the conversion of any 2026 Notes) and, under certain circumstances, a holder's ability to convert 2026 Notes.

We do not make any representation or prediction as to the direction or magnitude of any potential effect that the transactions described above may have on the price of our common stock or the 2026 Notes. In addition, we do not make any representation that the option counterparties or their respective affiliates will engage in these transactions or that these transactions, once commenced, will not be discontinued without notice.

Risks Related to our Common Stock

If the trading price of our common does not satisfy The NASDAQ Stock Market LLC ("Nasdaq") minimum closing bid price requirement, our common stock may be subject to delisting.

Our common stock currently is listed on the Nasdaq Global Select Market. We are required to meet specified financial requirements in order to maintain such listing, including a closing bid price of at least \$1.00. While we believe we currently comply with applicable listing standards of the Nasdaq Global Select Market, during 2024, our common stock closing bid price has been below \$1.00 on multiple occasions, including on March 14, 2024, from March 28, 2024 through July 17, 2024 and on July 19, 2024.

We can provide no assurance that we will be able to prevent our common stock from again dropping below the minimum bid price requirement, or prevent future non-compliance with the listing requirements. In addition, to maintain a listing with Nasdaq, we must satisfy minimum financial and other continued listing requirements and standards, including those regarding minimum stockholders' equity, and certain corporate governance requirements. If we are unable to satisfy these requirements or standards, we could be subject to delisting, which would have a negative effect on the price of our common stock and would impair your ability to sell or purchase our common stock when you wish to do so. Further, the failure of our common stock to be listed or quoted on any of The Nasdaq Global Select Market, The Nasdaq Global Market or The New York Stock Exchange would constitute a "fundamental change" under the indentures governing the 2026 Notes and the 2029 Notes.

If our common stock is delisted from Nasdaq, it is unlikely that our common stock would qualify for listing on another national securities exchange in the United States, and trading of our common stock would most likely take place on an over-the-counter market established for unlisted securities, such as the OTCQX, the OTCQB or the Pink Market maintained by OTC Markets Group Inc. We cannot assure you that our common stock, if delisted from Nasdaq, will ever be listed on another securities exchange or quoted on an over-the-counter quotation system. An investor would likely find it less convenient to sell, or to obtain accurate quotations in seeking to buy, our common stock on an over-the-counter market, and many investors would likely not buy or sell our common stock due to difficulty in accessing over-the-counter markets, policies preventing them from trading in securities not listed on a national exchange or other reasons. Accordingly, delisting from Nasdaq could make trading our common stock more difficult for investors, likely leading to declines in our share price, trading volume and liquidity. Delisting from Nasdaq could also result in negative publicity and make it more difficult for us to raise additional capital. The



absence of such a listing may adversely affect the acceptance of our common stock as transaction consideration or the value accorded our common stock by other parties. Further, if we are delisted, we would also incur additional costs under state blue sky laws in connection with any sales of our securities. These requirements could severely limit the market liquidity of our common stock and the ability of our stockholders to sell our common stock in the secondary market.

If our common stock is delisted, it may come within the definition of "penny stock" as defined in the Exchange Act and would be covered by Rule 15g-9 of the Exchange Act. This rule imposes additional sales practice requirements on broker-dealers who sell securities to persons other than established customers and accredited investors which may further limit the market liquidity of our common stock and the ability of our stockholders to sell our common stock in the secondary market. The regulations relating to penny stocks, coupled with the typically higher cost per trade to the investor of penny stocks due to factors such as broker commissions generally representing a higher percentage of the price of a penny stock than of a higher-priced stock, would further limit the ability of investors to trade in our common stock.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Unregistered Sales of Equity Securities

Except as previously disclosed on Form 8-K, there were no unregistered sales of equity securities by the issuer during the three months ended September 30, 2024.

Purchase of Equity Securities by the Issuer

There were no repurchases of equity securities by the issuer during the three months ended September 30, 2024.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

(a) None.

(b) None.

(c) During the three months ended September 30, 2024, no director or executive officer of the Company adopted or terminated a "Rule 10b5-1 trading arrangement" or "non-Rule 10b5-1 trading arrangement," as each term is defined in Item 408(a) of Regulations S-K.

ITEM 6. EXHIBITS

31.1	*	Certification by principal executive officer pursuant to Exchange Act Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbar Oxley Act of 2002
31.2	*	Certification by principal financial officer pursuant to Exchange Act Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbar Oxley Act of 2002
32.1	**	Certification by Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2	**	Certification by Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101.INS	*	Inline XBRL Instance Document The instance document does not appear in the Interactive Data File because its XBRL tags are embedded within t Inline XBRL document
101.SCH	*	Inline XBRL Taxonomy Extension Schema Document
101.CAL	*	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	*	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	*	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE	*	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104	*	Cover Page Interactive Data File (formatted as Inline XBRL)

* Filed herewith

** Furnished herewith

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SIGNATURES

LIVEPERSON, INC.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

(Registrant) November 8, 2024 By: /s/ JOHN SABINO Date: John Sabino Name: Title: Chief Executive Officer (Principal Executive Officer) /s/ JOHN COLLINS Date: November 8, 2024 By: John Collins Name: Title: Chief Financial Officer and Chief Operating Officer (Principal Financial Officer)

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CERTIFICATIONS

I, John Sabino, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of LivePerson, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 8, 2024

By: /s/ John Sabino Name: John Sabino Title: Chief Executive Officer (Principal Executive Officer) I, John Collins, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of LivePerson, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 8, 2024

 By:
 /s/ John Collins

 Name:
 John Collins

 Title:
 Chief Financial Officer and Chief Operating Officer (Principal Financial Officer)

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

I, John Sabino, Chief Executive Officer of LivePerson, Inc. (the "Company"), certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) the Quarterly Report of the Company on Form 10-Q for the period ended September 30, 2024, as filed with the Securities and Exchange Commission (the "Report"), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 8, 2024

By: /s/ John Sabino Name: John Sabino

Title: Chief Executive Officer (Principal Executive Officer)

This certification shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, or otherwise subject to the liability of that section, nor shall it be deemed to be incorporated by reference into any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934, except to the extent the Company specifically incorporates it by reference.

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

I, John Collins, Chief Financial Officer and Chief Operating Officer of LivePerson, Inc. (the "Company"), certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- the Quarterly Report of the Company on Form 10-Q for the period ended September 30, 2024, as filed with the Securities and Exchange Commission (the "Report"), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date:	November 8, 2024	By:	/s/ John Collins
		Name:	John Collins
		Titler	Chief Financial Officer and Chief Operating Officer (Principal

This certification shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, or otherwise subject to the liability of that section, nor shall it be deemed to be incorporated by reference into any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934, except to the extent the Company specifically incorporates it by reference.

Title:

Financial Officer)